

1727 – 2010

**REPORT AND RECOMMENDATIONS
OF THE FINANCE COMMITTEE**

**AND A COPY OF THE TOWN WARRANT
FISCAL YEAR 2012**



**ANNUAL TOWN MEETING
MAY 16, 2011
OAK MIDDLE SCHOOL AUDITORIUM
7:00 P.M.**

THINK

VOTERS CHECK LIST

To be considered on each vote:

1. **IS IT NECESSARY?** Or is it something that is not really needed or perhaps already being provided by a private or public group?
2. **CAN WE AFFORD IT?** Remember, there is no limit to what we would like, but there is a limit to what we can afford.
3. **WHAT WILL IT COST ULTIMATELY?** Many proposals are like icebergs - only a small fraction of the total is apparent on the surface.
4. **HOW WILL IT AFFECT BASIC LIBERTIES?** If it imposes unreasonable or illegal restraints on your life or that of others, it should be vigorously opposed.
5. **IS IT IN THE BALANCED BEST INTEREST OF ALL?** If it is designed to benefit a small group or special interests, while taking unfair advantage of others, work for its defeat.
6. **IS IT A "FOOT-IN-DOOR" PROPOSITION?** Compromising a little now may bring an oppressive burden later, either in more regulation or more taxes or a combination of both.
7. **DOES IT PLACE TOO MUCH POWER IN THE HANDS OF ONE INDIVIDUAL OR GROUP?** Once decisive power is granted to a non-elected public official, a commission or a municipal authority, the private citizens may lose effective control.
8. **DOES IT RECOGNIZE THE IMPORTANCE OF THE INDIVIDUAL AND THE MINORITY?** This is a cornerstone of our Republic.
9. **IS ITS APPEAL BASED ON EMOTIONAL PROPAGANDA OR FACTS?** The farther a proposition gets away from facts, the more critical one should be.
10. **DOES IT SQUARE WITH YOUR MORAL CONVICTIONS?** If so, fight for it. If not, oppose it.

From Finance Committee Handbook

TOWN MEETING PROCEDURES

The Town Moderator presides and conducts the Town Meeting and the Town Clerk keeps the official record of the Town's action on each Article. The Finance Committee reviews the Town Warrant prior to the meeting, and is required by law to make a recommendation on each Article. There is a Town Meeting quorum of 121. The vote taken (majority, 2/3, 4/5, etc.,) is determined by state law or our own By-laws.

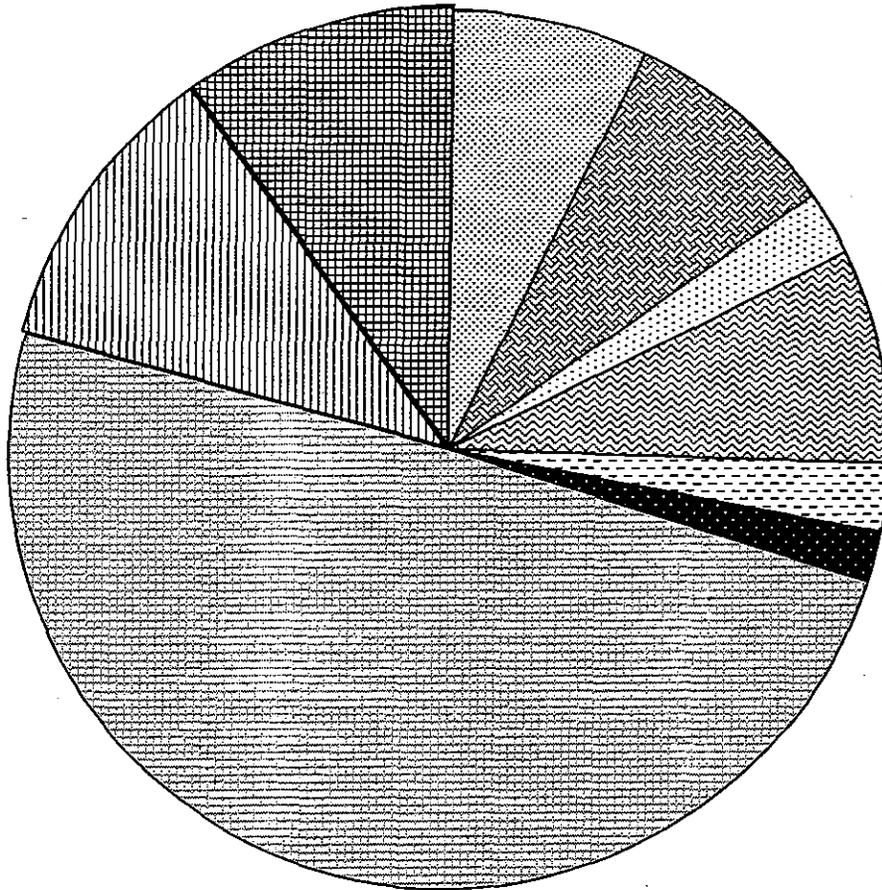
The Moderator presents each Article and Motion which will be moved and seconded by the board of Selectmen. This is a procedural step to begin debate and discussion. It does not imply that the Article is recommended by the Board. The Moderator will ask if there is any discussion on the motion. The Finance Committee will provide its recommendation during the discussion if it is not otherwise in the printed text describing each Article. During the discussion, motions may be made to amend (change) the original motion. If discussion on an Article becomes excessively prolonged, a Town Meeting Member may "**move the question,**" which is a motion to vote to end the discussion and to vote on the motion at hand immediately without further discussion.

Our Town Meeting is a public forum open to all. Everyone is eligible to speak and question. However, only elected Town Meeting Members are eligible to vote. It is important to note **that persons may not speak unless recognized by the Moderator and all questions or comments MUST be directed to the Moderator.** Anyone wishing to speak must use one of the microphones provided, identify themselves and their precinct, and speak loudly and clearly.

When discussion on an amendment or on the main motion has ended, the Moderator will generally call for a voice vote (unless the law requires a count.) The Moderator will determine whether the motion has passed or failed. Any seven Town Meeting Members may question the Moderator's decision by rising and asking for a count.

The Town Meeting cannot be adjourned until all Articles and Motions have been voted upon and no motion can be referred to committees or tabled.

PREVIEW OF FISCAL 2012 RECOMMENDED OPERATING BUDGET



	Amount	% of Total
 Interest & Maturing Debt	\$8,173,542	8.89%
 Operating Support	\$10,421,086	11.34%
 General Government	\$4,976,973	5.42%
 Public Safety	\$7,027,820	7.65%
 Retirement	\$3,201,907	3.48%
 Public Works	\$8,905,758	9.69%
 Human Services	\$500,311	0.54%
 Culture and Recreation	\$1,543,851	1.68%
 Education	\$47,139,676	51.30%
Total	\$91,890,924	

FISCAL YEAR 2012 REPORT OF THE FINANCE COMMITTEE

INTRODUCTION:

It is the duty of the Finance Committee to consider all municipal questions relating to administration, finance, budgets and other municipal affairs, and to advise and make recommendations to town officers, town meeting members, boards, committees and departments.

The Finance Committee also has control of the town's Reserve Fund, which provides for "Extraordinary or Unforeseen Expenditures" (Massachusetts General Laws Chapter 40, Section 6.) This saves time and the expense of calling a special town meeting for small needs. Transfers are made from this fund by the Committee when they conform to the requirements of the law, and can only be used for the purpose for which they were specifically transferred.

During the months of February through April of this year, the Finance Committee conducted budget hearings and informational meetings with the town manager, department heads, school committee, selectmen and other boards and groups in order to compile the information contained in this report and make its recommendations to the town meeting members for the fiscal year 2012 budget.

The recommendations contained within this report are based on the best information available when this report went to press. The Finance Committee recommendations contained herein are reflective of the requirement that the Finance Committee recommend a balanced budget to Town Meeting.

Town Meeting members are advised that alternate recommendations may be necessary based upon the evolving fiscal picture for fiscal year 2012.

BUDGET OVERVIEW:

This year we are again dealing with an escalating cost of doing business in the mist of stagnating and declining revenue streams. We do not see meaningful improvements in revenue over the next several years. We are not alone with these budget pressures and structural deficits. We continue to work closely with the administration and the various boards to protect the quality of life in Shrewsbury we have all enjoyed.

In last year's report, the Committee advised that there would be five significant issues to be addressed in fiscal year 2012 that did not need to be addressed in fiscal year 2011. In each instance, the budget discussions for fiscal year 2012 were impacted by each of these five issues, which are as follows:

- The loss of Federal stimulus funding
- Wage pressures resulting from a wage freeze for many of our employees in fiscal year 2010
- A new pension funding schedule

- Current year deficits
- Increases in the cost of the health insurance program for our employees and retirees

We are pleased to advise that the spending plan contained within this report addresses each of these challenges in a fiscally responsible manner. Unfortunately, the Finance Committee is very concerned about the fiscal year 2013 budget particularly in the areas of the loss of Federal stimulus funding and health insurance costs.

In keeping with the Board of Selectmen's recent practice, the Board again adopted fiscal policies for fiscal year 2012. These policies provide an outline to the Board's outlook for the ensuing fiscal period and remind us all of the need to maintain a steady fiscal discipline which has been a hallmark of this community for decades.

The town's fiscal discipline continues to be rewarded with continued excellent ratings provided by Moody's Investors Service. The Town maintains excellent access to the credit markets for both short and long-term financing.

In keeping with the approach established in the last fiscal year, the town manager filed an initial budget proposal in January that was balanced but showed additional spending considerations. During the last week of April, the Board of Selectmen and the Finance Committee each established what they thought were additional spending considerations that form the final budget proposal contained herein.

Based upon information available at the time of printing, the Finance Committee recommends an Operating Budget of \$91,890,924 for fiscal year 2012. This is an increase of 1.25 % from the fiscal year 2011 operating budget of \$90,754,633.

The recommended operating budget is allocated as follows:

	Fiscal Year 2011 Appropriation at Annual Town Meeting	Fiscal Year 2011 Appropriation Revised	Fiscal Year 2012 Current Recommendation	Difference to Revised	Percent
General Government	\$17,142,121	\$17,591,494	\$17,268,142	(\$323,352)	-1.84%
Water & Sewer	\$5,947,715	\$6,275,502	\$6,384,157	\$108,655	1.73%
Education**	\$47,139,676	\$47,139,676	\$47,139,676	\$0	0.00%
Fixed Costs	\$19,724,453	\$19,747,961	\$21,098,949	\$1,350,988	6.84%
	\$89,953,965	\$90,754,633	\$91,890,924	\$1,136,291	1.25%

** Totals do not include Federal stimulus funds.

EDUCATIONAL FUNDING:

The funding of education continues to be the Town's largest single area of expenditure. The current recommended School Department budget for fiscal year 2012 is \$47,139,676 which is level funded with fiscal year 2011.

The School Administration and School Committee prepared a detailed budget for fiscal year 2012 that was presented to the Finance Committee on March 24, 2011. The School Committee explained the steps it took to propose tiered reductions in its fiscal year 2012 budget. In addition, discussions have been ongoing relative to additional spending that is required to maintain the current level of service. While we are concerned with any impact upon the very excellent educational program we enjoy, the Finance Committee remains acutely aware of its responsibility to provide a recommendation within the tax levy limitation that is imposed upon it.

The Finance Committee commends the School Committee and school administration for their transparency in providing a tremendous amount of information to answer any questions concerning how school funding is to be expended.

The public is again reminded that Shrewsbury's support for education comes in two forms. The first is the operating budget of the School Department; the second in the form of support provided by other municipal departments and other appropriations in the fixed costs area that directly supports the educational effort.

For example, please note that the Public Buildings Department provides the heating, lighting, cleaning and maintenance needs of the School Department. Other departments that assist the school program are financial management services provided by Accounting, Retirement and the Collector/Treasurer offices, Highway for snow plowing and clearing of school parking lots, Parks for maintenance of school fields and MIS and the Light Department in the form of technical assistance and support of the computer network. In addition, employee benefit expenses are absorbed under appropriations for retirement, health insurance, Medicare and general insurance expenses including workers compensation and unemployment compensation.

Under the provisions of the Education Reform Act, communities are held to a spending standard in the form of net school spending. Net school spending is derived by taking the appropriated school operational budget and then primarily subtracting the transportation costs and adding back those contributions made by a community to support the school effort, exclusive of debt service.

The Commonwealth of Massachusetts each year certifies a community's compliance with net school spending. The following summarizes the Town of Shrewsbury's compliance with this requirement for actual amounts expended in fiscal years 2008, 2009 and 2010 along with projected expenditures for fiscal year 2011:

Area of Expenditure	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Actual	Fiscal Year 2011 Projected
Adjusted Expenditures by School Committee	\$41,018,746	\$42,625,279	\$41,617,940	\$44,057,475
Expenditures by Community in Support of Education (does not include debt service)	\$10,637,405	\$8,968,345	\$11,883,880	\$12,535,957
Total	\$51,656,151	\$51,593,624	\$53,501,820	\$56,593,432

Less Charter Schools Reimbursement	\$351,178	\$446,696	\$351,695	\$446,619
Less Circuit Breaker Reimbursement	\$1,229,813			
Total	\$1,580,991	\$446,696	\$351,695	\$446,619
Adjusted Net School Spending	\$50,075,160	\$51,146,928	\$53,150,125	\$56,146,813
Required Net School Spending	\$46,216,469	\$47,179,809	\$49,574,312	\$50,868,453
Amount in Excess of Net School Spending	\$3,858,691	\$3,967,119	\$3,575,813	\$5,278,360

Also contained in this report is a narrative statement prepared by Dr. Joseph Sawyer that precedes the school budget.

THE MUNICIPAL DEPARTMENTS:

The town manager has continued his approach to aggressively reduce the Town's cost structure whenever possible. This year he again proposes moving additional work to contractual services in the cemetery, parks and public health areas. The Finance Committee is very pleased with the results of last year's initiative of contracting with the City of Worcester in order to provide public health director services. As part of a consolidation with SELCO whereby SELCO will provide MIS/IT services to all municipal departments the MIS Department will no longer be a separate Department. This consolidation also affects how MIS/IT will be handled for the School Department.

Fire Department staffing is proposed at 34 for fiscal year 2012, down one firefighter from the 35 authorized at last year's town meeting. Additional overtime expenses have been included in order to maintain the best possible levels of service during the upcoming fiscal period.

The town manager is proposing eliminating one full-time position in the parks department via attrition and has implemented a reorganization in his office through the elimination of the Assistant Town Manager position. To broaden the staffing base in his office, he has reinstated the position of Assistant to the Town Manager and filled the Administrative Assistant to the Town Manager position via promotion from within.

Various municipal departments continue to see reductions in salary and/or expense accounts with increasing pressures being brought upon them resulting from higher service demands.

The Personnel Board will be reporting on the matter of salary increases during their report under Article 3.

FIXED COSTS:

The Town's debt position continues to improve as bonds authorized back in the late 1990's and early 2000's are now well on their way to being paid off. The Town's participation in the West Suburban Health Group (health insurance) continues to pay great dividends with a 7% increase in premiums in fiscal year 2012. In addition, the most recent agreement reached with the

various employee groups placed all employees and active retirees in "rate saver" plans and certain retirees' plans saw an increase of retiree contributions of an additional 10%, effective July 1, 2010. All employees and retirees are now paying a greater portion of health care costs in the form higher co-pays and/or premium contributions.

The town manager has reported that he was unable to reach an agreement to make any substantive changes in the town's health insurance program for fiscal year 2012. The finance committee has been briefed on this matter and understands that changes at this time are not advisable. However, the Finance Committee expects that further progress relative to moderating the town's exposure in the area of health insurance will continue earnestly in fiscal year 2012 for implementation in fiscal year 2013 and beyond. The Finance Committee is also aware of legislation pending in the state capital that would require health insurance programs to comply with a standard established by the Commonwealth.

In the area of pensions, a new funding schedule will be in effect for fiscal year 2012 resulting from a pension system valuation study dated January 1, 2010. This funding schedule increases the tax levy cost in fiscal year 2012 by \$521,778. However, the Finance Committee remains committed to see the pension system fully funded by 2022 based upon current projections.

Recently, the Finance Committee met with the Town's actuary to review an estimate of the unfunded cost to provide health insurance for retirees (know as Other Post Retirement Benefits OPEB). This amount has been established at a staggering \$90 million. Contained within the warrant for the Annual Town Meeting is an article to seek the establishment of a fund to begin the process in the near future of funding this liability. This is one of the reasons why the Finance Committee is committed to a pension funding schedule that gets the pension system fully funded as soon as possible so that attention may then be directed to the unfunded liability associated with retiree health insurance.

REVENUE SOURCES AND TRENDS:

	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011
CHARGES				
Appropriations	\$89,465,197	\$96,506,912	\$94,830,381	\$95,005,238
Cherry Sheet Offsets	\$81,348	\$81,742	\$70,133	\$164,782
CMRPC	\$7,256	\$7,437	\$7,623	\$7,623
State and County Charges	\$1,150,859	\$1,502,535	\$1,816,393	\$1,756,414
Overlay	\$545,199	\$583,630	\$758,894	\$598,458
Total to Be Raised	\$91,249,859	\$98,682,256	\$97,483,424	\$97,483,424
REVENUE				
State Aid (Includes SBAB)	\$25,486,284	\$26,849,796	\$25,441,123	\$25,163,474
Local Receipts	\$11,260,800	\$11,978,000	\$10,939,000	\$11,355,500
Free Cash	\$2,000,000	\$2,999,999	\$1,310,000	\$1,431,069
Other Available Funds	\$4,956,420	\$7,086,966	\$8,913,883	\$7,866,724
Free Cash (Reduce Levy)	\$500,000	\$500,000	\$500,000	\$500,000

Light PILOT	\$189,358	\$150,384	\$150,384	\$150,384
CATV PILOT	\$492,491	\$556,355	\$626,307	\$732,356
Bond Interest Reserve	\$500,000	\$500,000	\$500,000	\$205,469
Total Revenue	\$45,385,353	\$50,621,500	\$48,380,697	\$47,404,976
Total Tax Levy	\$45,864,506	\$48,060,756	\$49,102,727	\$50,078,448
Tax Rate	\$9.14	\$9.68	\$10.31	\$10.67

State Aid:

The budget being presented herein is based upon a State Aid allocation that was contained within the recent House Ways and Means Committee Report. The total of \$21,441,496 is a decrease from fiscal year 2011. We are also carrying a State and County charge of \$1,987,146 which is also an increase over fiscal year 2011. The net effect is a reduction of \$451,223 in funding from fiscal year 2011 which is less than what was feared when the budget process began.

However, it should be noted that the Commonwealth has for all intent and purposes abandoned even the pretense of providing what is considered to be "General Government" aid when you consider "General Government" aid less charges being a net of \$503,461. By comparison, in fiscal year 2007, the net amount was \$2,904,407. So while State authorities proudly announce increases in Chapter 70 "Educational" aid, they seem to be less reluctant to announce that much of the increases in "Educational" aid are just simply offset by reductions in "General Government" aid and by increasing charges. The most egregious example of the Commonwealth's view of how it supports general government is the abandonment of the police career incentive program (Quinn Bill) which was funded in fiscal year 2009 at \$157,078 and is now proposed for funding in fiscal year 2012 at \$0.

Local Receipts:

Schedule A Receipts rebounded in fiscal year 2010 after a revenue deficit of fiscal year 2009 and as of this writing are progressing well in fiscal year 2011. Because of interest rate conditions, investment income, once a substantial portion of local receipts, has been reduced greatly in fiscal year 2012. A major driver of local receipts is motor vehicle excise which continues to be flat. The meals tax adopted in February of 2010 has performed very well in fiscal year 2011. The town manager is projecting the meals tax at \$350,000 in fiscal year 2012. In fiscal year 2011, we have seen a substantial increase in ash disposal revenue resulting from the new agreement with Wheelabrator-Millbury Incorporated.

The trend of collections among the various major accounts is:

Item	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Actual	Fiscal Year 2011 Projected	Fiscal Year 2012 Current Estimate
Motor Vehicle Excise	\$4,872,855	\$4,351,092	\$4,295,450	\$4,250,000	\$4,250,000
Water Revenue	\$3,500,366	\$3,409,443	\$3,518,453	\$3,400,000	\$3,500,000
Landfill Ash Revenue	\$768,626	\$812,552	\$872,566	\$1,050,500	\$1,050,000
License and Permits	\$621,311	\$597,761	\$672,673	\$500,000	\$600,000

Investment Income	\$1,780,717	\$1,179,559	\$929,436	\$825,000	\$625,000
Meals Tax	N/A	N/A	N/A	\$200,000	\$350,000
Remaining Revenue Categories	\$1,832,827	\$1,484,835	\$1,456,298	\$1,130,000	\$1,368,000
Total	\$13,376,702	\$11,835,242	\$11,744,876	\$11,355,500	\$11,743,000

Tax Levy:

The change in the tax levy from year to year is based upon adjustments consisting of the allowed increase of 2 ½% on the previous year's levy limit, new growth and exempted debt. For fiscal year 2012 these adjustments are calculated as follows:

Area	Amount
Increase allowed under Proposition 2½%	\$1,187,102
New Growth (estimated)	\$469,480
Exempted Debt Service (less any SBAB or other funding)	
Floral Street School	(\$50,963)
Land Purchases One	\$196,613
High School Land Purchase	\$157,275
New High School	\$2,314,890
Oak Middle School	\$573,633
Land Purchases Two	\$148,950
Fire Facilities Project	\$573,633
Allen Property/Sherwood (BAN)	\$129,545
Adjustments in Tax Levy	\$4,043,576

The new growth calculation continues to be challenging whereby the town has seen a greatly reduced level of construction resulting in very modest amounts of new growth that is added to the tax levy.

By way of comparison, the following chart shows the actual new growth amounts for the preceding ten years compared to the fiscal year 2012 estimate:

Year	Amount
Fiscal Year 2012	\$469,480
Fiscal Year 2011	\$515,637
Fiscal Year 2010	\$414,006
Fiscal Year 2009	\$525,143
Fiscal Year 2008	\$561,235
Fiscal Year 2007	\$997,304
Fiscal Year 2006	\$548,711
Fiscal Year 2005	\$551,544
Fiscal Year 2004	\$563,179
Fiscal Year 2003	\$804,735
Fiscal Year 2002	\$879,895

The Town of Shrewsbury continues to provide excellent value to its commercial and residential taxpayers in the form of a high level of services paid for via a moderate tax rate. The following illustrates both commercial and residential tax rates along with the average single-family tax bills for a selected number of communities. Several of the communities with lower single family tax bills achieve this result only after placing a disparate burden on the commercial sector via the tax classification process which raises no additional revenue but shifts the tax burden away from the residential sector.

Community	Commercial Tax Rate FY 2011	Residential Tax Rate FY 2011	Average Single-Family Tax Bill
Ashland	\$15.91	\$15.91	\$5,800
Auburn	\$24.33	\$15.38	\$3,422
Bellingham	\$16.01	\$13.11	\$3,473
Boylston	\$15.66	\$15.66	\$5,234
Fitchburg	\$21.60	\$16.20	\$2,820
Framingham	\$37.11	\$16.03	\$5,197
Franklin	\$12.95	\$12.95	\$4,676
Grafton	\$13.63	\$13.63	\$4,491
Hopkinton	\$16.73	\$16.73	\$7,904
Hudson	\$26.19	\$14.16	\$4,210
Leicester	\$12.44	\$12.44	\$2,805
Maynard	\$26.91	\$17.50	\$5,517
Milford	\$26.05	\$15.22	\$4,236
Millbury	\$14.55	\$14.55	\$3,320
Natick	\$12.60	\$12.60	\$5,561
Needham	\$21.50	\$10.90	\$7,719
Northborough	\$15.11	\$15.11	\$5,972
Norwood	\$18.99	\$10.10	\$3,662
Shrewsbury	\$10.67	\$10.67	\$3,955
Upton	\$14.64	\$14.64	\$5,446
Westborough	\$18.24	\$18.24	\$7,446
Worcester	\$34.65	\$16.06	\$3,307

Other Revenue:

The Finance Committee recommends the use of the following reserves or special revenue accounts as follows:

Source of Funds	Amount	Funding Purpose
Sale of Cemetery Lots	\$18,000	To fund cemetery operations
Sewer Surplus	\$5,568,663	To fund sewer operations/pump station design
Sewer Construction	\$150,000	To fund sewer repairs at Rte 9/Bridge Project
Light Revenue	\$350,570	To fund debt service associated with Light projects
CATV Revenue	\$377,300	To fund debt service associated with CATV projects
Site Assessment	\$50,000	To fund Solid Waste Enterprise

Title V Loan Fund	\$15,128	To fund Title V loan obligations
Total	\$6,529,661	

SOLID WASTE ENTERPRISE:

In August of 2008 the Town instituted a Pay as You Throw (PAYT) Program for solid waste disposal. The budget for the fiscal year 2011 Solid Waste Enterprise is set forth under Article 7 of this warrant. The tax rate subsidy for the program in fiscal year 2012 will be \$797,750. The estimate for fiscal year 2011 is \$692,809. It should be noted that \$50,000 in retained earnings and a transfer of \$50,000 from the comprehensive site assessment project are being used to reduce the tax levy impact for fiscal year 2012.

CAPITAL EQUIPMENT, WARRANT ARTICLES AND INFRASTRUCTURE IMPROVEMENTS:

The Town’s operating budget and warrant articles include several equipment purchases, repairs, and other appropriations that the Finance Committee considers critically important to the town’s ability to provide service to town residents. Contained within the budget table are a number of footnotes highlighting major changes in spending for fiscal year 2012 and listing any special equipment purchases or appropriations.

Article 8 of the warrant contains the Omnibus Capital Budget, which is currently valued at \$635,808. This amount reflects a greatly pared down capital budget from what requested and is reflective of the current economic climate.

The Finance Committee annually reviews the capital budget prepared by the Town manager. This document was presented to the Board of Selectmen and the Finance Committee, highlighting the major capital needs for fiscal year 2012 through fiscal year 2016. The Town manager updates and reviews capital requests annually when compiling the budget for the following year.

You will note from your review of the following warrant that there are a number of major sewer, water and public works projects that are proposed:

Article	Project	Amount
29	Browning Road Sewer Pump Station	\$450,000
31	Sewer Construction Rte 9/Bridge Project	\$150,000
32	Sewer System I & I Program	\$500,000
33	Storm Water Management	\$25,000
34	Bedrock Well Exploration & Development	\$200,000
35	Water Meter Replacement	\$250,000
36	Water Main Replacement Rt 9/Bridge Project	\$150,000
37	Water System Improvements	\$487,500
38	Newton Pond Dam Repair	\$200,000
		\$2,412,500

The only other major warrant article recommended for funding is:

Article	Subject	Amount
41	Counseling and Educational Services	\$72,000

In fiscal year 2012, we will experience the continued effect of the Westborough Treatment Plant Upgrade which is nearing completion. Your attention is directed to the Sewer Department budget contained within this report which shows a substantial increase to support both the debt service, operation and maintenance expenses associated with the Westborough Treatment Plant.

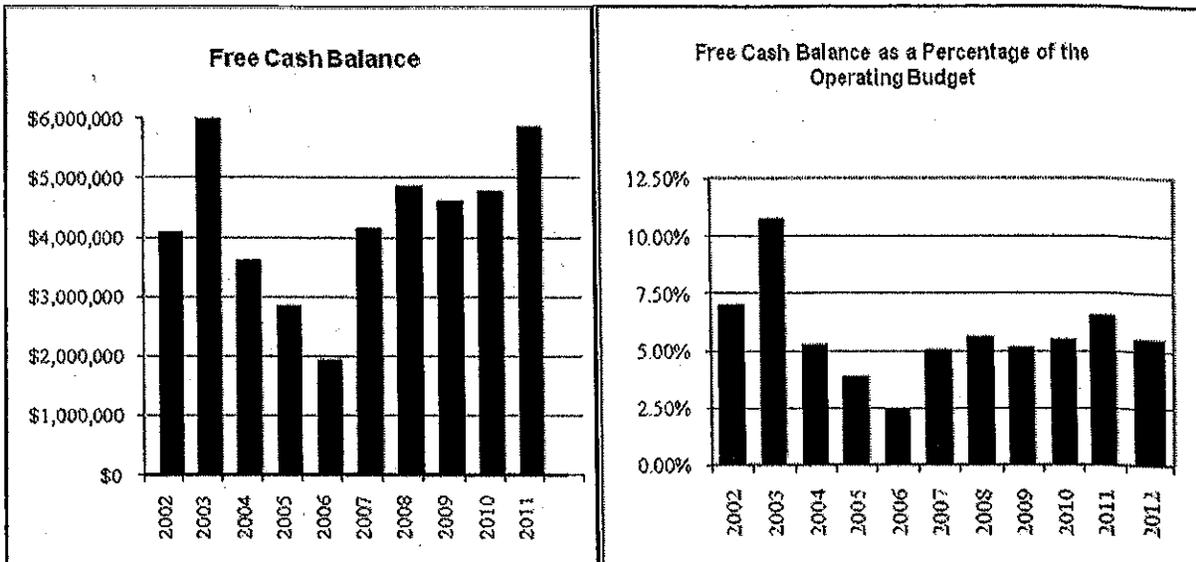
FREE CASH:

Free Cash represents funds under the Town's control that are not specifically committed to appropriations approved at Town Meeting. The Free Cash balance is normally replenished at the end of each fiscal year when departments return unspent monies and when local receipts exceed budgeted estimates. In addition, delinquent property taxes collected from prior years help to enhance the Free Cash balance.

As of the fiscal year ending June 30, 2010, the State Department of Revenue certified Shrewsbury's Free Cash balance at \$5,845,970. Subsequently the amount was reduced to an effective balance of \$5,145,970, the result of transferring funding from Free Cash into the Water Systems Improvements Account at the January Special Town Meeting in order to capture the full affect of the water rate.

We propose to use \$2,948,791 of Free Cash in establishing the fiscal year 2012 spending plan that is contained within this report. The decision to make use of this amount of free cash was not made lightly as the Finance Committee considered the opportunity costs associated with using Free Cash to balance the fiscal year 2012 budget cognizant that the fiscal year 2013 budget will soon be before us.

The Department of Revenue recommends that towns maintain a Free Cash balance equal to no less than 5% of their fiscal year operating budget. In October, the Board of Selectmen adopted a fiscal policy calling for no less than 4% Free Cash and Stabilization reserve. The following graphs illustrate our position on Free Cash over the past decade. It is estimated that the Free Cash balance on July 1, 2011 will be \$4.8 Million to \$5.3 Million in real terms once bond interest receipts and bond premium payments are deducted. The Finance Committee recommends that every effort be made to maintain as high a Free Cash balance as possible to offset any "9C" reductions in fiscal year 2012 and to prepare the community for fiscal year 2013 and beyond.



IMPACT OF PROPOSITION 2-1/2:

Proposition 2-1/2 places two constraints on the amount of money that can be raised by the tax levy:

1. A cap is placed on the maximum amount of the tax levy, and
2. A cap is placed on the annual increase in the tax levy.

In the first case, the maximum is placed such that a community cannot establish a tax of more than 2.5% of the total value of all taxable property in the community. This amounts to a maximum tax rate of \$25 per \$1000 of assessed value.

In the second case, a community's tax is also constrained by how much it can grow from year to year. This annual growth is based upon three factors:

- *Automatic 2.5% yearly increase.* Each year, the tax levy may increase by only 2.5% over the previous year's tax levy limit.
- *Growth resulting from new construction.* A community is able to increase its tax levy each year to reflect growth in the assessed value resulting from certain new construction and land subdivisions.
- *Overrides/Exclusions.* A community can increase its levy by successfully voting an override. There are two major types of overrides: permanent (operational) and temporary (debt exclusion). A permanent override is voted once but is carried forward from year to year. Temporary debt exclusions are added for a limited number of years and expire at the end of their stated purpose when a bond issue has been paid off. The current bond issues that are associated with debt exclusions are:

1. Floral Street School (\$9 Million - 1996)
2. Open Space Land Purchases (\$5 Million - 1999 & 2001)
3. High School Land Purchase (\$2.4 Million - 1999)
4. High School Construction (\$58.9 Million - 2001)
5. Oak Middle School Renovation (\$22 Million - 2004)
6. Allen Property (\$6.1 Million - Not Yet Issued)
7. Fire Facilities Project (\$6.8 Million - 2008)
8. Sherwood Middle School (\$47.3 Million - Not Yet Issued)
9. Credit Union Land Purchase (\$680,000 - Not Yet Issued)

The cost impact of the various exempted bond issues on the fiscal year 2011 average residential tax bill is as follows:

Project	Total Debt Service Fiscal Year 2011	SBA Funding & Other Adjustments	Net Debt Service	Tax Rate Impact*	Impact on Average Residential Tax Bill FY 2011**	Impact on Average Residential Tax Bill FY 2010	Change FY 10 To 11
Floral Street School	\$558,316	\$585,681	(\$27,365)	(\$0.01)	(\$2.16)	(\$0.63)	(\$1.53)
Land Acquisition Bond #1	\$205,013	\$0	\$205,013	\$0.04	\$16.19	\$16.83	(\$0.64)
Land Acquisition High School	\$159,875	\$0	\$159,875	\$0.03	\$12.63	\$12.79	(\$0.16)
Land Acquisition Bond #2	\$148,417	\$0	\$148,417	\$0.03	\$11.72	\$13.30	(\$1.58)
High School	\$4,387,234	\$3,108,641	\$1,278,593	\$0.27	\$100.99	\$126.35	(\$25.36)
Oak Middle School	\$586,173	\$40,671	\$545,502	\$0.12	\$43.09	\$44.19	(\$1.10)
BAN Costs Allen Land Purchase	\$91,240	\$46,358	\$44,882	\$0.01	\$3.55	\$6.54	(\$2.99)
Fire Facilities Project	\$585,033	\$315,500	\$269,533	\$0.06	\$21.29	\$47.29	(\$26.00)
	\$6,721,301	\$4,096,851	\$2,624,450	\$0.56	\$207.29	\$266.66	(\$59.37)

* Based on FY 2011 value of \$4.693 billion.
** Based on FY 2011 average residential value of \$370,711

Note: Previous years impacts have been \$347.89 in FY 2005; \$353.78 in FY 2006; \$287.49 in FY 2007; \$254.15 in FY 2008; \$301.75 in FY 2009

CONCLUSION:

We have concluded the budget season for fiscal year 2012 with a greater level of concern and anxiety that framed our discussions of just a year ago. The continued uncertain fiscal climate coupled with ongoing difficulties at the federal level that will have some impact upon the Commonwealth and thus the cities and towns of Massachusetts indicate that we are in no way out of the woods. We face a very unfavorable regulatory environment both at the Federal and State levels. We also face a partner in the form of the Commonwealth of Massachusetts that has the ability to both help and hurt this community's fiscal capacity and fiscal health. The Finance Committee hopes that the General Court and the Governor will avoid taking action which will only exacerbate the structural fiscal difficulties facing the communities of the Commonwealth. An indicator of whether we can consider the Commonwealth serious about doing something about the structural fiscal difficulties facing the communities in Massachusetts will be in the

form that any health insurance reform package that is signed into law takes during the current legislative session.

As we look towards fiscal year 2013 we have to consider complete loss of federal stimulus funds, further reductions in state aid including the possibility of "9C" reductions, increasing health insurance costs and beginning the process of addressing the matter of unfunded future retiree health insurance obligations.

As we have previously advised, careful, considered, and thoughtful study of our vision for Shrewsbury must be addressed now and throughout the upcoming year because we must immediately begin preparation on how to address the fiscal challenges to be confronted during the fiscal year 2013 budget season. The Finance Committee will continue to work with the administration and other representative boards and committees to protect the quality of life we have all enjoyed.

The question of how this community weathers these difficult financial conditions is dependent on a balance of revenue sources and reductions in expenses that must be pursued in an intellectually honest and thoughtful manner. We must consider service needs while balancing the very legitimate concerns of the Town's taxpayers.

The Finance Committee will continue to monitor the Town's financial ability to support existing town services as well as demands for new services. There is no question that the explosive growth of the 1990's continues to impact the community adversely to the extent that a structural deficit has been created and continues to worsen.

The Finance Committee encourages the town manager to continue looking at every possible efficiency, alternate means of service delivery and consolidations to prepare for the upcoming fiscal years.

We express our appreciation to the selectmen, school committee, town officers, committees and boards, and department heads, for their time and cooperation this past year.

SHREWSBURY FINANCE COMMITTEE

John Campbell, Chair
Clare O'Connor
Gene Buddenhagen
John Masiello
Christopher Rutigliano

Charles Giacoppe
Bretta Karp
Donna O'Connor
John Cygielnik

**Estimated Tax
Fiscal 2012
July 1, 2011 - June 30, 2012**

AMOUNTS TO BE RAISED

Operating Budget	\$91,890,924	
Special Town Meeting 1/19/2011	\$1,845,754	
Capital Budget	\$635,808	
Solid Waste Enterprise	\$1,782,750	
Warrant Articles	\$2,985,542	
TOTAL		\$99,140,778
State and County Charges	\$1,987,146	
Overlay	\$600,000	
Cherry Sheet Offset	\$152,148	
CMRPC	\$7,623	\$2,746,917
TOTAL TO BE RAISED		\$101,887,695

REVENUE

State Aid	\$21,441,496	
SBAB Payment	\$3,350,376	
Local Receipts	\$11,743,000	
CATV Loan Payments	\$377,300	
CATV Payment to Town	\$723,720	
Cemetery Sale of Lots	\$18,000	
Light Dept. Loan Repayment	\$350,570	
Light Dept. Lieu of Taxes	\$150,384	
Sewer Surplus	\$5,568,663	
Sewer Construction	\$150,000	
Free Cash	\$2,948,781	
Free Cash to Reduce Levy	\$500,000	
Title V Loan Repayments	\$15,128	
Available Funds - Account Transfers	\$315,708	
Chapter 90	\$745,046	
Solid Waste Enterprise (including retained earnings)	\$935,000	
TOTAL		\$49,333,172
NET TO BE RAISED BY TAXATION		\$52,554,523

VALUE OF REAL AND PERSONAL PROPERTY	\$4,737,387,850	
ESTIMATED TAX RATE***	\$11.09	**
FISCAL 2011 TAX RATE	\$10.67	
RESIDENTIAL RATE INCREASE	\$0.42	**

<p>** Increase of \$0.42 per thousand translates into an increase of \$155.70 to the average residential single family home tax bill based upon a valuation of \$370,711 (FY2011 value).</p>

COMMONWEALTH OF MASSACHUSETTS
Worcester, ss.

To a Constable of the Town of Shrewsbury
in the County of Worcester

GREETING:

In the name of the Commonwealth of
Massachusetts you are directed to notify and warn the
inhabitants of Shrewsbury qualified to vote in
elections and town affairs, to meet at the several
designated polling places in their respective precincts
in said Shrewsbury, to wit:

- Precinct 1 Richard D. Carney Municipal
 Office Building
 100 Maple Avenue
- Precinct 2 Gesang-Verein Frohsinn Club
 25 North Quinsigamond Avenue
- Precinct 3 Calvin Coolidge School
 17 Florence Street
- Precinct 4 Scandinavian Athletic Club
 438 Lake Street
- Precincts 5 and 8 Sewer and Water Department
 209 South Street
- Precinct 6 Senior Center
 98 Maple Avenue
- Precinct 7 Spring Street School
 121 Spring Street
- Precinct 9 Shrewsbury Fire Station #3
 20 Centech Blvd.

on Tuesday, the third day of May A.D., 2011, then
and there to act upon the following:

To vote by ballot for the election of the following
named Town Officers, to wit:

- TWO Selectmen to be elected for three
 years
- TWO School Committee members to be
 elected for three years
- THREE Trustees of Public Library to be
 elected for three years

Representative Town Meeting Members for each
precinct as follows:

- Precinct 1 EIGHT to be elected for three years
- Precinct 2 EIGHT to be elected for three years
 ONE to be elected for one year (to
 fill vacancy)
- Precinct 3 EIGHT to be elected for three years
- Precinct 4 NINE to be elected for three years
 ONE to be elected for two years (to
 fill vacancy)
- Precinct 5 NINE to be elected for three years
- Precinct 6 EIGHT to be elected for three years
 ONE to be elected for two years (to
 fill vacancy)
 ONE to be elected for one year (to
 fill vacancy)
- Precinct 7 TEN to be elected for three years
 ONE to be elected for one year (to
 fill vacancy)
- Precinct 8 TEN to be elected for three years
- Precinct 9 TEN to be elected for three years

The polls will open at seven o'clock ante meridian
and close at eight o'clock post meridian, at each and
all said precincts, and all of the above officers are to
be voted for on one ballot.

You are further hereby directed to notify and
warn the said inhabitants of the Town of Shrewsbury
to meet at the Oak Middle School Auditorium located
at 45 Oak Street, in said Shrewsbury on Monday, the
sixteenth of May, A.D., 2011 at seven o'clock post
meridian, at which time and place the following
articles will be acted upon and determined
exclusively by Town Meeting members, in
accordance with the provisions of Chapter 553 of the
Acts of 1953 and subject to the referendum provided
for by section sixteen of said Act.

ARTICLE 1

To receive the reports of Town officers and
committees and to act thereon.

Motion: To be made at Town Meeting

Recommendation to be made at Town Meeting.

ARTICLE 2

To choose the trustees of the Wright and Harlow Charitable Fund.

Motion: I move that the following individuals be named trustees of the Wright and Harlow Charitable Trust Fund:

Gail E Claflin	Donald R Gray
William A Davis	Harry H Shepard
Dawn M Shannon	Raymond G Harlow
Robert H Claflin, Jr	

This is an annual action by Town Meeting to appoint trustees to administer this fund. The current fund total is \$3,936.40.

Recommended by the Finance Committee.

ARTICLE 3

To see if the Town will vote to amend the Classification and Compensation Plan and the consolidated Personnel Bylaw.

Motion: I move that the Town amend the Classification and Compensation Plan and the Consolidated Personnel Bylaw by repealing the salary schedules and the assignment of position classes to compensation grades and by adopting new salary schedules and new assignment of

position classes to compensation grades prepared by the Personnel Board and on file in the office of the Town Clerk, and said new salary schedules and the assignment of position classes to be effective on July 1, 2011.

This article will establish the pay and classification plan for all Department Heads (DH) and Professional Administrative and Technical (PAT) personnel for the fiscal year beginning on July 1, 2011. The Personnel Board will recommend no changes to the DH or PAT pay schedules be made at the Annual Town Meeting. The Personnel Board will report on this matter at Town Meeting.

Recommended by the Finance Committee.

ARTICLE 4

To see if the town will vote to raise and appropriate a sum of money to pay the medical expenses of retired disabled police officers and firefighters.

Motion: I move that the Town raise the sum of \$2,685.58 to pay the medical expenses of retired disabled police officers and firefighters.

Annually the Town Meeting is asked to fund the out of pocket medical expenses of retired disabled police officers and firefighters.

Recommended by the Finance Committee.

ARTICLE 5

To see if the Town will vote to transfer a sum of money from available funds in the treasury and appropriate said sum to various departmental appropriations for Fiscal 2011.

Motion: I move that the Town transfer \$281,000.00 from Free Cash to fund departmental appropriations for Fiscal 2011 as follows:

Department	Account	Amount	Explanation
Public Buildings	Professional Service - 520130	\$110,000.00	To fund snow removal from roofs
Highway	Overtime – 520080	\$25,000.00	To fund snow & ice control
	R & M Equipment – 520080	\$20,000.00	To fund snow & ice control
	Rental of Equipment – 520140	\$98,000.00	To fund snow & ice control
	Sand, Stone & Gravel – 540050	\$16,000.00	To fund snow & ice control
	Salt & Chemicals – 540060	\$10,000.00	To fund snow & ice control

Cemetery	Overtime - 520080	\$2,000.00	To fund snow & ice control
		\$281,000.00	

The above transfers have been deemed by the Finance Committee to be necessary and appropriate.

Recommended by the Finance Committee.

ARTICLE 6

To see if the Town will vote to raise such sums of money by tax as may be deemed necessary to pay Town debts and charges and appropriate the same as they may see fit.

Motion: I move that the Town raise the sum of \$ _____ in the following manner:

- by taxation
- \$ _____ by transfer from Free Cash
- \$4,618,663.00 by transfer from Sewer Surplus and applying \$4,592,867.00 to the Sewer Department budget and \$25,796.00 to Debt and Interest
- \$350,570.00 by accepting said sum from the Municipal Light Department to be applied to Debt and Interest
- \$377,300.00 by accepting said sum from CATV funds of the Municipal Light Department to be applied to Debt and Interest
- \$15,128.00 by transfer from the Title V Loan Repayment Account to be applied to Debt and Interest

and accepting the same to the various departments and purposes as specifically set forth in detail in the report of the Finance Committee as amended except that line items 1, Salaries – Professional, Executive, Administrative, 2, Salaries – Secretarial and Clerical, and 3, Salaries – All Other, be combined under Salaries Grand Total 1-2-3 and considered as one appropriation for all budgets and that line items 4, Contractual Services, 5, Supplies and Materials, and 6, Other Expenses, be combined under total 4,5,6, and considered as one appropriation for all budgets and further appropriate all receipts and other sums of money in accordance with and as recommended in said report as amended, and do further move that, in accordance with Chapter 41, Section 108 of the General Laws, the salaries of all elected town officers be fixed at the amounts and rates set forth in the Finance Committee’s report, as amended, effective from July 1, 2011, and all salaries and wages are hereby made effective from July 1, 2011 said wages and salaries to be at the rates set in the Classification and Compensation Plan and the Consolidated Personnel Bylaw in effect July 1, 2011 that said report, as amended, be received and placed on file and that the sum of \$91,890,924.00 appearing in the Fiscal Year 2012 printed grand total of all departmental budgets be deleted and the sum of \$ _____ be substituted in place thereof.

Town Budget -- See the following budget recommendations

Recommended by the Finance Committee.

General Government - 5.42% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
119 Personnel Board				
RECOMMENDED FISCAL YEAR 2012	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2011	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2009	\$0	\$0	\$0	\$0
122 Selectmen				
RECOMMENDED FISCAL YEAR 2012	\$8,750	\$1,500	\$0	\$10,250
APPROPRIATED FISCAL YEAR 2011	\$8,750	\$1,500	\$0	\$10,250
EXPENDED FISCAL YEAR 2010	\$8,750	\$1,425	\$0	\$10,175
EXPENDED FISCAL YEAR 2009	\$8,750	\$1,601	\$0	\$10,351
123 Town Manager				
RECOMMENDED FISCAL YEAR 2012	\$130,525	\$58,921	\$115,807	\$305,253
APPROPRIATED FISCAL YEAR 2011	\$130,525	\$88,308	\$93,228	\$312,061
EXPENDED FISCAL YEAR 2010	\$130,525	\$87,255	\$92,478	\$310,258
EXPENDED FISCAL YEAR 2009	\$130,525	\$87,142	\$92,652	\$310,319
131 Finance Committee				
RECOMMENDED FISCAL YEAR 2012	\$0	\$500	\$0	\$500
APPROPRIATED FISCAL YEAR 2011	\$0	\$500	\$0	\$500
EXPENDED FISCAL YEAR 2010	\$0	\$606	\$0	\$606
EXPENDED FISCAL YEAR 2009	\$0	\$628	\$0	\$628
135 Accounting				
RECOMMENDED FISCAL YEAR 2012	\$84,375	\$83,946	\$0	\$168,321
APPROPRIATED FISCAL YEAR 2011	\$84,779	\$84,719	\$0	\$169,498
EXPENDED FISCAL YEAR 2010	\$84,255	\$83,878	\$0	\$168,133
EXPENDED FISCAL YEAR 2009	\$84,249	\$83,803	\$0	\$168,052
141 Assessor				
RECOMMENDED FISCAL YEAR 2012	\$87,025	\$60,630	\$27,683	\$175,338
APPROPRIATED FISCAL YEAR 2011	\$85,756	\$84,210	\$7,011	\$176,977
EXPENDED FISCAL YEAR 2010	\$81,716	\$83,292	\$6,719	\$171,727
EXPENDED FISCAL YEAR 2009	\$87,528	\$82,509	\$6,703	\$176,740

Personnel Board

119-9 Does not reflect an amendment that will be proposed to fund adjustments to salary accounts and to fund personnel related expenses for the various municipal departments.

Selectmen

122-1 Salaries -- 5 Selectmen @ \$1,750.00.

Town Manager

123-2 & 123-3 Reflects reorganization in the Office of the Town Manager that eliminates the Assistant to the Town Manager position DH-5 which is replaced by the two positions of Administrative Assistant to the Town Manager PAT-15 and Assistant to the Town Manager PAT-18. The Secretary to the Town Manager position PAT-12 has been reduced to limited part-time. Increase in the office of .4 FTE.

General Government - 5.42% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$3,500	\$100	\$0	\$3,600	\$0	\$0	\$3,600
\$3,500	\$100	\$0	\$3,600	\$0	\$758	\$4,358
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$450	\$0	\$0	\$450	\$0	\$0	\$450
\$1,500	\$900	\$7,600	\$10,000	\$0	\$0	\$20,250
\$1,500	\$900	\$7,600	\$10,000	\$0	\$0	\$20,250
\$1,341	\$624	\$8,919	\$10,884	\$0	\$0	\$21,059
\$1,216	\$2,093	\$7,837	\$11,146	\$0	\$0	\$21,497
\$3,325	\$750	\$4,880	\$8,955	\$0	\$0	\$314,208
\$8,600	\$750	\$6,230	\$15,580	\$0	\$0	\$327,641
\$2,953	\$105	\$5,629	\$8,687	\$0	\$0	\$318,945
\$3,204	\$90	\$6,938	\$10,232	\$0	\$0	\$320,551
\$0	\$0	\$955	\$955	\$0	\$280,000	\$281,455
\$0	\$0	\$955	\$955	\$0	\$183,667	\$185,122
\$0	\$0	\$688	\$688	\$0	\$0	\$1,294
\$0	\$0	\$721	\$721	\$0	\$0	\$1,349
\$600	\$625	\$1,826	\$3,051	\$0	\$26,000	\$197,372
\$600	\$625	\$1,816	\$3,041	\$0	\$25,000	\$197,539
\$488	\$519	\$1,817	\$2,824	\$0	\$25,000	\$195,957
\$461	\$277	\$2,436	\$3,174	\$0	\$24,500	\$195,726
\$7,900	\$1,800	\$7,360	\$17,060	\$0	\$25,500	\$217,898
\$7,420	\$1,800	\$8,080	\$17,300	\$0	\$10,000	\$204,277
\$2,594	\$848	\$5,755	\$9,197	\$0	\$29,400	\$210,324
\$5,356	\$1,582	\$6,790	\$13,728	\$0	\$0	\$190,468

Finance Committee
131-9 Reserve Fund \$280,000.

Accounting
135-9 Annual Town Audit \$26,000.

Assessors
141-1 Includes two part-time Assessors @ \$1,500 each.
141-2 Reflects reduction of .5 FTE by taking full time PAT 9 position to limited part time.
141-9 Includes funding for real estate and personnel property discovery and to fund the first half of a new appraisal software package.

General Government - 5.42% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
145 Treasurer Collector				
RECOMMENDED FISCAL YEAR 2012	\$84,650	\$198,792	\$0	\$283,442
APPROPRIATED FISCAL YEAR 2011	\$85,426	\$200,675	\$0	\$286,101
EXPENDED FISCAL YEAR 2010	\$84,580	\$197,882	\$0	\$282,462
EXPENDED FISCAL YEAR 2009	\$84,580	\$229,217	\$0	\$313,797
151 Town Counsel				
RECOMMENDED FISCAL YEAR 2012	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2011	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2009	\$0	\$0	\$0	\$0
155 Information Systems				
RECOMMENDED FISCAL YEAR 2012	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2011	\$93,482	\$0	\$57,072	\$150,554
EXPENDED FISCAL YEAR 2010	\$92,477	\$0	\$56,514	\$148,991
EXPENDED FISCAL YEAR 2009	\$92,477	\$0	\$57,351	\$149,828
161 Town Clerk				
RECOMMENDED FISCAL YEAR 2012	\$72,744	\$42,363	\$0	\$115,107
APPROPRIATED FISCAL YEAR 2011	\$68,894	\$41,267	\$0	\$110,161
EXPENDED FISCAL YEAR 2010	\$65,284	\$39,867	\$0	\$105,151
EXPENDED FISCAL YEAR 2009	\$85,977	\$67,619	\$0	\$153,596
162 Election & Registration				
RECOMMENDED FISCAL YEAR 2012	\$2,100	\$45,669	\$11,360	\$59,129
APPROPRIATED FISCAL YEAR 2011	\$2,100	\$55,568	\$16,653	\$74,321
EXPENDED FISCAL YEAR 2010	\$2,100	\$42,294	\$10,998	\$55,392
EXPENDED FISCAL YEAR 2009	\$2,329	\$48,879	\$16,796	\$68,004
171 Conservation Commission				
RECOMMENDED FISCAL YEAR 2012	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2011	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2009	\$0	\$0	\$0	\$0

Treasurer-Collector
145-9 Clearing and sale of tax title accounts.

Town Counsel
151-4 Includes \$16,800 annual retainer to Town Counsel.

Information Systems
155 Reflects elimination of Information Systems as a standalone department. This department will be formally merged with SELCO MIS/IT effective July 1, 2011. SELCO will now provide MIS/IT services to municipal department via service agreement funded through the Operating Support budget (\$500,000 for FY 2012). Existing employees are to become SELCO employees.

General Government - 5.42% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$22,400	\$8,700	\$3,717	\$34,817	\$0	\$30,000	\$348,259
\$22,400	\$8,700	\$3,717	\$34,817	\$0	\$30,000	\$350,918
\$32,982	\$6,592	\$3,445	\$43,019	\$0	\$23,103	\$348,584
\$12,468	\$7,436	\$3,057	\$22,961	\$0	\$15,947	\$352,705
\$53,300	\$0	\$3,100	\$56,400	\$0	\$0	\$56,400
\$53,300	\$0	\$3,100	\$56,400	\$0	\$0	\$56,400
\$41,619	\$0	\$1,961	\$43,580	\$0	\$0	\$43,580
\$42,862	\$0	\$160	\$43,022	\$0	\$0	\$43,022
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$300,694	\$14,370	\$930	\$315,994	\$29,517	\$23,697	\$519,762
\$217,663	\$7,440	\$901	\$226,004	\$8,233	\$0	\$383,228
\$193,163	\$13,127	\$966	\$207,256	\$8,107	\$9,236	\$374,427
\$1,475	\$3,450	\$2,015	\$6,940	\$0	\$0	\$122,047
\$1,975	\$3,100	\$2,015	\$7,090	\$0	\$0	\$117,251
\$1,437	\$2,580	\$2,257	\$6,274	\$0	\$0	\$111,425
\$1,069	\$1,991	\$2,037	\$5,097	\$0	\$0	\$158,693
\$18,950	\$19,030	\$0	\$37,980	\$0	\$0	\$97,109
\$22,750	\$22,670	\$0	\$45,420	\$0	\$0	\$119,741
\$17,681	\$16,065	\$0	\$33,746	\$0	\$0	\$89,138
\$14,550	\$14,785	\$0	\$29,335	\$0	\$0	\$97,339
\$0	\$450	\$6,100	\$6,550	\$0	\$0	\$6,550
\$0	\$250	\$25,493	\$25,743	\$0	\$0	\$25,743
\$0	\$398	\$523	\$921	\$0	\$0	\$921
\$0	\$275	\$544	\$819	\$0	\$0	\$819

Elections and Registration

162-1 Three Registrars @ \$550 each; one at \$1,000

162-2 Election & Registration reflects two elections in FY 2012

Conservation Commission

171-6 Reflects prior year encumbrances that have been rolled forward.

General Government - 5.42% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
175 Planning Board				
RECOMMENDED FISCAL YEAR 2012	\$1,000	\$0	\$0	\$1,000
APPROPRIATED FISCAL YEAR 2011	\$1,000	\$150	\$0	\$1,150
EXPENDED FISCAL YEAR 2010	\$400	\$0	\$0	\$400
EXPENDED FISCAL YEAR 2009	\$600	\$0	\$0	\$600
176 Board of Appeals				
RECOMMENDED FISCAL YEAR 2012	\$5,000	\$0	\$0	\$5,000
APPROPRIATED FISCAL YEAR 2011	\$250	\$0	\$0	\$250
EXPENDED FISCAL YEAR 2010	\$38	\$0	\$0	\$38
EXPENDED FISCAL YEAR 2009	\$0	\$0	\$0	\$0
192 Public Buildings				
RECOMMENDED FISCAL YEAR 2012	\$92,778	\$39,813	\$975,640	\$1,108,231
APPROPRIATED FISCAL YEAR 2011	\$93,632	\$39,414	\$977,667	\$1,110,713
EXPENDED FISCAL YEAR 2010	\$90,966	\$39,092	\$973,685	\$1,103,743
EXPENDED FISCAL YEAR 2009	\$92,652	\$39,350	\$1,006,228	\$1,138,230

Planning Board
175-1 Includes five Board members @ \$200.00
Public Buildings

Public Buildings
192-4 Contractual cleaning takes place in the Floral Street School, Police Station, Sherwood Middle School, Former North Shore School, Oak Middle School, Municipal Office Building, Senior Center, Beal School, and High School with a total savings at time of printing of \$1,078,459.

192-9
Town Hall:
Paint exterior wood trim \$19,000.

Spring Street School:
Remove carpeting and tile in three classrooms replace with tile \$9,300.

Oak Middle School:
Refinished gym floor \$2,800

Beal School:
Refinish gym floor \$1,500

Floral Street:
Refinish Gym floor \$2,800

General Government - 5.42% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$100	\$300	\$1,350	\$1,750	\$0	\$0	\$2,750
\$200	\$300	\$1,250	\$1,750	\$0	\$0	\$2,900
\$0	\$0	\$275	\$275	\$0	\$0	\$675
\$0	\$287	\$501	\$788	\$0	\$0	\$1,388
\$0	\$900	\$180	\$1,080	\$0	\$0	\$6,080
\$5,000	\$250	\$180	\$5,430	\$0	\$0	\$5,680
\$0	\$196	\$0	\$196	\$0	\$0	\$234
\$0	\$106	\$280	\$386	\$0	\$0	\$386
\$1,984,621	\$108,800	\$1,743	\$2,095,164	\$0	\$99,600	\$3,302,995
\$1,995,417	\$113,462	\$1,743	\$2,110,622	\$0	\$313,876	\$3,535,211
\$1,835,041	\$100,929	\$1,259	\$1,937,229	\$0	\$37,447	\$3,078,419
\$2,018,493	\$105,425	\$1,022	\$2,124,940	\$0	\$32,425	\$3,295,595

High School:
Refinished gym floor \$3,100

Coolidge School:
Replace cafeteria drop ceiling to accommodate new lighting and HVAC \$7,600.

Paton School:
Refinish gym floor \$1,500
Water proof boiler room floor \$24,000.
Replace damaged thermal insulation in boiler room \$6,000.
Paint floor classroom and corridor walls and trim \$12,000.

All Buildings:
Tree trimming and tree removal \$6,000
Asbestos inspections and removal for all schools and buildings \$4,000

Note encumbrances are shown in for FY 2011 that have been rolled forward from previous years (\$215,676)

Public Safety - 7.65% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
210 Police				
RECOMMENDED FISCAL YEAR 2012	\$104,309	\$199,252	\$3,335,057	\$3,638,618
APPROPRIATED FISCAL YEAR 2011	\$105,250	\$202,167	\$3,399,889	\$3,707,306
EXPENDED FISCAL YEAR 2010	\$104,226	\$231,740	\$3,203,039	\$3,539,005
EXPENDED FISCAL YEAR 2009	\$99,444	\$232,767	\$3,501,687	\$3,833,898
220 Fire				
RECOMMENDED FISCAL YEAR 2012	\$97,497	\$19,771	\$2,465,214	\$2,582,482
APPROPRIATED FISCAL YEAR 2011	\$102,500	\$18,400	\$2,506,174	\$2,627,074
EXPENDED FISCAL YEAR 2010	\$96,750	\$18,557	\$2,466,959	\$2,582,266
EXPENDED FISCAL YEAR 2009	\$93,960	\$17,830	\$2,457,275	\$2,569,065
241 Building Inspector				
RECOMMENDED FISCAL YEAR 2012	\$75,536	\$39,763	\$36,652	\$151,951
APPROPRIATED FISCAL YEAR 2011	\$84,348	\$44,453	\$32,743	\$161,544
EXPENDED FISCAL YEAR 2010	\$84,197	\$38,571	\$41,484	\$164,252
EXPENDED FISCAL YEAR 2009	\$84,405	\$38,161	\$40,808	\$163,374
244 Weights & Measures				
RECOMMENDED FISCAL YEAR 2012	\$2,400	\$0	\$0	\$2,400
APPROPRIATED FISCAL YEAR 2011	\$2,400	\$0	\$0	\$2,400
EXPENDED FISCAL YEAR 2010	\$2,400	\$0	\$0	\$2,400
EXPENDED FISCAL YEAR 2009	\$2,400	\$0	\$0	\$2,400
291 Emergency Management				
RECOMMENDED FISCAL YEAR 2012	\$1,764	\$0	\$0	\$1,764
APPROPRIATED FISCAL YEAR 2011	\$1,764	\$0	\$0	\$1,764
EXPENDED FISCAL YEAR 2010	\$1,764	\$0	\$0	\$1,764
EXPENDED FISCAL YEAR 2009	\$1,764	\$0	\$0	\$1,764
294 Forestry				
RECOMMENDED FISCAL YEAR 2012	\$0	\$0	\$500	\$500
APPROPRIATED FISCAL YEAR 2011	\$0	\$0	\$500	\$500
EXPENDED FISCAL YEAR 2010	\$0	\$0	\$495	\$495
EXPENDED FISCAL YEAR 2009	\$0	\$0	\$0	\$0

Police
 210-3 Includes funding for (3) Lt's, (6) Sgt's, (32) Plt's and (7) Dispatchers
 210-3 Career Incentive Program (Quinn Bill) - \$205,374.

Fire
 220-3 Includes funding for (4) Captains and (30) Firefighters (reduction of 1 over FY 2011)

Public Safety - 7.65% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$86,750	\$182,550	\$19,100	\$288,400	\$20,500	\$0	\$3,947,518
\$83,883	\$192,992	\$20,100	\$296,975	\$14,405	\$0	\$4,018,686
\$64,670	\$160,177	\$12,263	\$237,110	\$14,830	\$0	\$3,790,945
\$72,699	\$144,878	\$12,062	\$229,639	\$8,773	\$0	\$4,072,310
\$64,350	\$95,750	\$7,400	\$167,500	\$15,000	\$0	\$2,764,982
\$62,070	\$89,146	\$8,100	\$159,316	\$12,000	\$0	\$2,798,390
\$65,038	\$96,020	\$5,089	\$166,147	\$12,000	\$0	\$2,760,413
\$60,790	\$86,867	\$7,662	\$155,319	\$13,070	\$0	\$2,737,454
\$1,545	\$1,450	\$77,230	\$80,225	\$0	\$0	\$232,176
\$1,008	\$1,150	\$66,414	\$68,572	\$0	\$0	\$230,116
\$2,457	\$1,528	\$74,659	\$78,644	\$0	\$0	\$242,896
\$4,461	\$1,178	\$57,443	\$63,082	\$0	\$0	\$226,456
\$0	\$0	\$800	\$800	\$0	\$0	\$3,200
\$0	\$0	\$600	\$600	\$0	\$0	\$3,000
\$0	\$0	\$438	\$438	\$0	\$0	\$2,838
\$0	\$0	\$180	\$180	\$0	\$0	\$2,580
\$0	\$0	\$480	\$480	\$0	\$0	\$2,244
\$0	\$0	\$480	\$480	\$0	\$0	\$2,244
\$0	\$0	\$463	\$463	\$0	\$0	\$2,227
\$0	\$0	\$426	\$426	\$0	\$0	\$2,190
\$75,150	\$1,600	\$450	\$77,200	\$0	\$0	\$77,700
\$76,266	\$1,600	\$265	\$78,131	\$0	\$0	\$78,631
\$77,415	\$98	\$253	\$77,766	\$0	\$0	\$78,261
\$49,193	\$0	\$348	\$49,541	\$0	\$0	\$49,541

Building Inspector
241-6 Reflects plumbing and gas inspections. Program is self-supporting.

Forestry
294-4 Tree trimming and removal \$75,000. Includes no funding for tree planting program.

Retirement - 3.48% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
311 Retirement				
RECOMMENDED FISCAL YEAR 2012	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2011	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2009	\$0	\$0	\$0	\$0

Public Works - 9.69% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
411 Engineer				
RECOMMENDED FISCAL YEAR 2012	\$101,917	\$41,964	\$259,031	\$402,912
APPROPRIATED FISCAL YEAR 2011	\$102,078	\$41,146	\$278,588	\$421,812
EXPENDED FISCAL YEAR 2010	\$99,923	\$41,177	\$273,768	\$414,868
EXPENDED FISCAL YEAR 2009	\$99,923	\$41,095	\$277,041	\$418,059
421 Highway				
RECOMMENDED FISCAL YEAR 2012	\$84,475	\$40,213	\$592,399	\$717,087
APPROPRIATED FISCAL YEAR 2011	\$85,251	\$41,331	\$585,798	\$712,380
EXPENDED FISCAL YEAR 2010	\$84,405	\$40,694	\$584,384	\$709,483
EXPENDED FISCAL YEAR 2009	\$84,405	\$40,479	\$594,582	\$719,466
424 Street Lighting				
RECOMMENDED FISCAL YEAR 2012	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2011	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2009	\$0	\$0	\$0	\$0

311-9 Recommendation meets funding schedule to fully fund system by 2012

Engineering

411-3 (1.25 FTE) Engineering positions are funded from conservation and planning fees that are expended without appropriation.

411-9 Note encumbrances are shown in for FY 2011 that have been rolled forward from previous years

Retirement - 3.48% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$0	\$0	\$0	\$0	\$0	\$3,201,907	\$3,201,907
\$0	\$0	\$0	\$0	\$0	\$2,690,637	\$2,690,637
\$0	\$0	\$0	\$0	\$0	\$2,629,497	\$2,629,497
\$0	\$0	\$0	\$0	\$0	\$2,629,497	\$2,629,497

Public Works - 9.69% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$6,850	\$6,750	\$5,787	\$19,387	\$0	\$0	\$422,299
\$7,197	\$8,174	\$5,738	\$21,109	\$0	\$16,734	\$459,655
\$2,859	\$3,962	\$5,355	\$12,176	\$0	\$50	\$427,094
\$4,024	\$4,468	\$5,431	\$13,923	\$0	\$0	\$431,982
\$494,590	\$606,558	\$10,550	\$1,111,698	\$0	\$0	\$1,828,785
\$381,702	\$555,266	\$10,550	\$947,518	\$17,000	\$0	\$1,676,898
\$343,849	\$586,909	\$9,491	\$940,249	\$0	\$0	\$1,649,732
\$355,201	\$584,899	\$8,682	\$948,782	\$0	\$0	\$1,668,248
\$166,895	\$0	\$0	\$166,895	\$0	\$0	\$166,895
\$164,598	\$0	\$0	\$164,598	\$0	\$0	\$164,598
\$160,678	\$0	\$0	\$160,678	\$0	\$0	\$160,678
\$148,313	\$0	\$0	\$148,313	\$0	\$0	\$148,313

Public Works - 9.69% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
440 Sewer				
RECOMMENDED FISCAL YEAR 2012	\$46,364	\$19,620	\$278,681	\$344,665
APPROPRIATED FISCAL YEAR 2011	\$45,756	\$19,563	\$232,772	\$298,091
EXPENDED FISCAL YEAR 2010	\$45,135	\$18,817	\$226,428	\$290,380
EXPENDED FISCAL YEAR 2009	\$45,308	\$19,382	\$225,153	\$289,843
450 Water				
RECOMMENDED FISCAL YEAR 2012	\$46,364	\$63,084	\$380,242	\$489,690
APPROPRIATED FISCAL YEAR 2011	\$47,473	\$63,164	\$439,110	\$549,747
EXPENDED FISCAL YEAR 2010	\$47,517	\$60,733	\$422,131	\$530,381
EXPENDED FISCAL YEAR 2009	\$47,294	\$62,258	\$416,097	\$525,649
460 Light				
<p>"Ordered that the income from sales of electricity to private consumers and for electricity supplied to municipal buildings, and for municipal power during the next Town fiscal year be approved for the Municipal Light Plant and the whole of said income and appropriation to be expended by the Manager of Municipal Lighting, under the direction and control of the Municipal Light Board for the expenses of the plant for said period and that if said sum and said income shall exceed said expenses for the last or next</p>				
491 Cemetery				
RECOMMENDED FISCAL YEAR 2012	\$16,097	\$7,575	\$30,950	\$54,622
APPROPRIATED FISCAL YEAR 2011	\$15,943	\$7,425	\$31,690	\$55,058
EXPENDED FISCAL YEAR 2010	\$15,781	\$7,425	\$32,017	\$55,223
EXPENDED FISCAL YEAR 2009	\$15,737	\$7,426	\$84,484	\$107,647

499 Cable

"Ordered that the income from sales of CATV Service and from sales of appliances and jobbing during the current year be appropriated for expenses of the Cable Television system, the whole to be expended by the Manager of the Municipal Light and Cable Systems under the direction and control of the Municipal

Sewer Department

440-9 Operation of Westborough Treatment Plant \$3,692,452 (subject to change); Upper Blackstone District and Town of Grafton Sewer Department total of \$25,000.

Water Department

450-8 Note encumbrances are shown in FY 2011 that have been rolled forward from previous fiscal years
 450-9 Operation of Water Treatment Plant

Cemetery Department

491-3 Only salaries 1-2-3 are raised by taxation. Expenses are paid from the trust fund in addition to \$18,000 being applied to Salaries #3 from sale of lots.

Public Works - 9.69% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$329,750	\$147,250	\$53,750	\$530,750	\$0	\$3,717,452	\$4,592,867
\$275,250	\$174,563	\$92,825	\$542,638	\$122,194	\$3,054,140	\$4,017,063
\$268,114	\$77,302	\$4,404	\$349,820	\$4,251	\$2,188,277	\$2,832,728
\$248,565	\$58,449	\$4,030	\$311,044	\$20,985	\$1,947,001	\$2,568,873
\$381,150	\$263,500	\$25,250	\$669,900	\$0	\$631,700	\$1,791,290
\$403,561	\$282,415	\$51,972	\$737,948	\$332,726	\$638,018	\$2,258,439
\$314,693	\$158,813	\$22,193	\$495,699	\$173,864	\$577,755	\$1,777,699
\$251,328	\$135,206	\$21,706	\$408,240	\$47,007	\$608,205	\$1,589,101

Municipal Light Plant fiscal year, except that portion of the excess that may be accepted by the Town as payment in lieu of taxes or some other purposes, shall be transferred to the Construction Fund of said plant and appropriated and used for such additions to the plant as may be authorized by the Municipal Light Board." We further recommend that the salary of the five Light Commissioners be fixed at \$200 each for the 12 month period."

\$49,000	\$0	\$0	\$49,000	\$0	\$0	\$103,622
\$49,000	\$0	\$0	\$49,000	\$0	\$0	\$104,058
\$63,367	\$4,544	\$378	\$68,289	\$0	\$0	\$123,512
\$35,710	\$8,843	\$668	\$45,221	\$0	\$0	\$152,868

Light Board and if the said shall exceed said expenses for said year, such excess shall be transferred to the town treasury, except such sum that shall remain in the CATV General Cash Account for Expenses encountered by the CATV System during its next fiscal year."

Veterans

- 543-1 Shrewsbury portion of District Director salary \$13,078.
- 543-4 District Assessment \$6,079
- 543-6 Financial Assistance is 75% reimbursed by Commonwealth.

Human Services - 0.54% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
510 Health				
RECOMMENDED FISCAL YEAR 2012	\$1,500	\$39,763	\$51,928	\$93,191
APPROPRIATED FISCAL YEAR 2011	\$1,500	\$39,403	\$51,413	\$92,316
EXPENDED FISCAL YEAR 2010	\$9,947	\$38,734	\$50,524	\$99,205
EXPENDED FISCAL YEAR 2009	\$70,797	\$38,082	\$51,934	\$160,813
541 Council on Aging				
RECOMMENDED FISCAL YEAR 2012	\$76,304	\$57,507	\$77,677	\$211,488
APPROPRIATED FISCAL YEAR 2011	\$76,956	\$56,779	\$84,591	\$218,326
EXPENDED FISCAL YEAR 2010	\$76,191	\$74,385	\$77,651	\$228,227
EXPENDED FISCAL YEAR 2009	\$75,906	\$72,748	\$85,587	\$234,241
543 Veterans Benefits				
RECOMMENDED FISCAL YEAR 2012	\$13,078	\$0	\$0	\$13,078
APPROPRIATED FISCAL YEAR 2011	\$12,821	\$0	\$0	\$12,821
EXPENDED FISCAL YEAR 2010	\$12,821	\$0	\$0	\$12,821
EXPENDED FISCAL YEAR 2009	\$12,821	\$0	\$0	\$12,821
549 Commission on Disabilities				
RECOMMENDED FISCAL YEAR 2012	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2011	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2009	\$0	\$0	\$0	\$0

Board of Health

510-1 Includes salaries for (3) Board Members @ \$300.

510-4 Public Health Director to be handled via contractual arrangement

510-9 There is no funding for any special collection program in FY 2012.

Council on Aging

541-3 Reflects reduction in the amount budgeted for paid Meals on Wheels drivers

Human Services - 0.54% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$68,700	\$6,300	\$4,200	\$79,200	\$0	\$0	\$172,391
\$130,618	\$6,350	\$4,250	\$141,218	\$0	\$0	\$233,534
\$36,211	\$5,569	\$4,034	\$45,814	\$234	\$0	\$145,253
\$52,091	\$9,235	\$6,192	\$67,518	\$579	\$8,394	\$237,304
\$4,330	\$4,225	\$7,260	\$15,815	\$0	\$0	\$227,303
\$4,330	\$3,950	\$6,725	\$15,005	\$0	\$0	\$233,331
\$2,900	\$3,771	\$5,161	\$11,832	\$0	\$0	\$240,059
\$3,823	\$3,010	\$5,989	\$12,822	\$0	\$0	\$247,063
\$6,379	\$200	\$80,460	\$87,039	\$0	\$0	\$100,117
\$5,467	\$200	\$80,460	\$86,127	\$0	\$0	\$98,948
\$5,853	\$14	\$90,772	\$96,639	\$0	\$0	\$109,460
\$5,356	\$0	\$48,858	\$54,214	\$0	\$0	\$67,035
\$500	\$0	\$0	\$500	\$0	\$0	\$500
\$500	\$0	\$0	\$500	\$0	\$0	\$500
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0

Culture & Recreation - 1.68% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
610 Library				
RECOMMENDED FISCAL YEAR 2012	\$92,553	\$673,468	\$20,862	\$786,883
APPROPRIATED FISCAL YEAR 2011	\$91,637	\$654,203	\$18,647	\$764,487
EXPENDED FISCAL YEAR 2010	\$90,616	\$628,228	\$44,993	\$763,837
EXPENDED FISCAL YEAR 2009	\$90,616	\$700,766	\$54,847	\$846,229
650 Parks & Recreation				
RECOMMENDED FISCAL YEAR 2012	\$68,728	\$3,280	\$151,032	\$223,040
APPROPRIATED FISCAL YEAR 2011	\$68,777	\$3,695	\$224,549	\$297,021
EXPENDED FISCAL YEAR 2010	\$68,691	\$3,695	\$231,082	\$303,468
EXPENDED FISCAL YEAR 2009	\$67,580	\$3,339	\$235,886	\$306,805

Library Department
610-1-9 State certification is maintained via waivers with the recommended budget.

Parks & Recreation
650-9 Includes \$35,000 for field maintenance at the Shrewsbury High School, Oak Middle School and other locations.

Culture & Recreation - 1.68% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$180,696	\$177,616	\$3,000	\$361,312	\$14,702	\$0	\$1,162,897
\$171,466	\$221,464	\$2,800	\$395,730	\$10,000	\$0	\$1,170,217
\$142,973	\$172,410	\$300	\$315,683	\$5,000	\$0	\$1,084,520
\$123,116	\$182,869	\$1,726	\$307,711	\$0	\$0	\$1,153,940
\$78,675	\$20,305	\$5,084	\$104,064	\$9,550	\$44,300	\$380,954
\$44,650	\$33,875	\$5,414	\$83,939	\$7,902	\$41,100	\$429,962
\$43,311	\$25,982	\$4,402	\$73,695	\$6,710	\$37,012	\$420,885
\$24,398	\$22,837	\$3,964	\$51,199	\$1,344	\$37,550	\$396,898

Combined Debt Schedule Fiscal Year 2012 to Fiscal Year 2026

FISCAL YEAR	1996 (2005) \$10,000,000 FLORAL ST	1999 (2009) \$5,300,000 CATV	1999 (2009) \$3,000,000 OPEN SPACE LAND PURCHASE	1999 (2009) \$2,400,000 HIGH SCHOOL LAND PURCHASE	2000 \$86,947 TITLE V LOAN PROGRAM	2001 \$58,900,000 SENIOR HIGH SCHOOL	2001 \$2,000,000 OPEN SPACE LAND PURCHASE	2001 \$1,760,000 LIGHT PLANT	2001 (2005) \$286,611 CWMP
2012	\$594,606	\$377,300	\$196,613	\$157,275	\$4,831	\$4,449,805	\$148,950	\$138,570	\$14,988
2013	\$541,932	\$365,300	\$188,313	\$149,675	\$4,831	\$4,352,415	\$144,550	\$138,110	\$14,322
2014	\$520,481	\$348,400	\$180,113	\$142,175	\$4,831	\$4,199,300	\$141,250	\$130,750	\$13,819
2015	\$498,625		\$173,913	\$137,375	\$4,831	\$4,048,800	\$142,350	\$126,900	\$16,727
2016-2026	\$471,375		\$516,750	\$495,150	\$19,314	\$24,023,450	\$590,100	\$338,100	\$89,782
	\$2,627,019	\$1,091,000	\$1,255,702	\$1,081,650	\$38,638	\$41,073,770	\$1,167,200	\$872,430	\$149,638

FISCAL YEAR	2004 \$105,896 TITLE V LOAN PROGRAM	2004 \$7,400,000 OAK MIDDLE SCHOOL	2004 \$1,250,000 NORTH SHORE SCHOOL ADDITION	2005 \$94,573 TITLE V LOAN PROGRAM	2007 (2009) \$169,732 CWMP	2008 \$6,800,000 FIRE FACILITIES PROJECT	2008 \$1,000,000 LIGHT PLANT	2008 \$1,250,000 WATER SYSTEM UPGRADE	TOTAL DEBT SERVICE
2012	\$5,568	\$573,685	\$112,150	\$4,729	\$10,807	\$573,633	\$212,000	\$152,813	\$7,728,323
2013	\$5,403	\$560,504	\$109,122	\$4,729	\$10,807	\$562,233	\$206,000	\$149,063	\$7,507,309
2014	\$5,541	\$546,860	\$105,987	\$4,729	\$10,807	\$550,833		\$145,313	\$7,051,189
2015	\$5,541	\$532,754	\$102,747	\$4,729	\$10,807	\$539,433		\$141,563	\$6,487,095
2016-2026	\$44,586	\$4,498,090	\$440,450	\$52,012	\$64,842	\$5,043,969		\$400,313	\$37,088,283
TOTAL	\$66,639	\$6,711,893	\$870,456	\$70,928	\$108,070	\$7,270,101	\$418,000	\$989,065	\$65,862,199

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DEBT SERVICE FUNDED FROM WITHIN THE TAX LEVY	DEBT SERVICE FUNDED FROM OUTSIDE THE TAX LEVY***	DEBT SERVICE FUNDED FROM NON TAX REVENUE	TOTAL DEBT SERVICE
\$171,611	\$6,635,106	\$921,606	\$7,728,323
\$163,315	\$6,445,429	\$898,565	\$7,507,309
\$158,035	\$6,228,964	\$664,190	\$7,051,189
\$152,610	\$6,023,388	\$311,098	\$6,487,095
\$487,588	\$35,591,747	\$1,008,949	\$37,088,283
\$1,133,158	\$60,924,633	\$3,804,408	\$65,862,199

*** Not adjusted for SBAB Reimbursement

INTEREST AND MATURING DEBT - 8.89%

710 RETIREMENT OF DEBT								
LINE ITEM NO.	DEPARTMENT	BY TAXATION	FROM LIGHT DEPT.	FROM CATV	TOTAL RECOMMENDED FISCAL 2012	APPR. FISCAL 2011	EXPENDED FISCAL 2010	EXPENDED FISCAL 2009
590010	SCHOOLS	\$505,000			\$505,000	\$515,000	\$520,350	\$529,000
590020	C.A.T.V.			\$350,000	\$350,000	\$360,000	\$379,500	\$355,000
590050	LIGHT*						\$74,650	\$76,000
590090	OPEN SPACE LAND ACQUISITION	\$165,000			\$165,000	\$170,000	\$183,500	\$155,000
590100	HIGH SCHOOL LAND ACQUISITION	\$130,000			\$130,000	\$130,000	\$137,000	\$120,000
590110	SENIOR CENTER							\$100,000
590120	TITLE V LOAN**	\$15,128			\$15,128	\$15,128	\$15,128	\$15,128
590130	ASSABET RIVER CONSORTIUM***	\$23,435			\$23,435	\$22,974	\$24,904	\$25,554
590140	NEW HIGH SCHOOL	\$3,075,000			\$3,075,000	\$3,075,000	\$3,075,000	\$3,075,000
590160	OPEN SPACE LAND ACQUISITION	\$110,000			\$110,000	\$110,000	\$110,000	\$110,000
590170	LIGHT DEPT UPGRADE		\$310,000		\$310,000	\$310,000	\$310,000	\$310,000
590190	OAK MIDDLE SCHOOL	\$370,000			\$370,000	\$370,000	\$370,000	\$370,000
590200	NORTH SHORE SCHOOL (Parker Road)	\$85,000			\$85,000	\$85,000	\$85,000	\$85,000
590210	FIRE DEPARTMENT AERIAL TRUCK							
590220	FIRE FACILITIES PROJECT	\$380,000			\$380,000	\$380,000	\$380,000	\$380,000
590230	WATER SYSTEM IMPROVEMENTS	\$125,000			\$125,000	\$125,000	\$125,000	\$125,000
710 DEBT TOTAL		\$4,983,563	\$310,000	\$350,000	\$5,643,563	\$5,668,102	\$5,790,032	\$5,830,682

35

751 INTEREST ON DEBT								
590010	SCHOOLS	\$89,607			\$89,607	\$106,344	\$121,954	\$137,824
590020	C.A.T.V.			\$27,300	\$27,300	\$34,500	\$31,334	\$98,750
590050	LIGHT*						\$2,240	\$4,520
590090	OPEN SPACE LAND ACQUISITION	\$31,613			\$31,613	\$35,013	\$28,797	\$77,383
590100	HIGH SCHOOL LAND ACQUISITION	\$27,275			\$27,275	\$29,875	\$24,280	\$63,780
590110	SENIOR CENTER							\$4,500
590130	ASSABET RIVER CONSORTIUM***	\$2,361			\$2,361	\$2,568	\$2,787	\$3,000
590140	NEW HIGH SCHOOL	\$1,374,805			\$1,374,805	\$1,312,233	\$1,921,625	\$2,075,375
590160	OPEN SPACE LAND ACQUISITION	\$38,950			\$38,950	\$38,417	\$57,750	\$63,250
590170	LIGHT DEPT UPGRADE		\$40,570		\$40,570	\$47,767	\$70,750	\$82,250
590190	OAK MIDDLE SCHOOL	\$203,685			\$203,685	\$216,173	\$227,966	\$239,066
590200	NORTH SHORE SCHOOL (Parker Road)	\$27,150			\$27,150	\$30,019	\$32,728	\$35,278
590220	FIRE FACILITIES PROJECT	\$193,633			\$193,633	\$205,033	\$216,433	\$227,832
590230	WATER SYSTEM IMPROVEMENTS	\$27,813			\$27,813	\$31,563	\$35,313	\$39,062
751 INTEREST TOTAL		\$2,016,892	\$40,570	\$27,300	\$2,084,762	\$2,089,505	\$2,773,957	\$3,151,870

INTEREST AND MATURING DEBT - 8.89%

752 INTEREST ON TEMPORARY BORROWING							
590080	ANTICIPATION INTEREST						
	752 TEMP. BORROWING****	\$445,217			\$445,217	\$151,717	\$152,077
	GRAND TOTAL	\$7,445,672	\$350,570	\$377,300	\$8,173,542	\$7,909,324	\$8,716,066
							\$9,211,302

* Municipal Office Building Addition
 ** To be Funded via Transfer for Title V Loan Repayment Account

*** To be Funded via Transfer from Sewer Surplus Account
 **** Allen Land Purchase & Water \$101,717 and Sherwood Middle School \$343,500. Both offset by \$315,672 in bond premiums.



SHREWSBURY PUBLIC SCHOOLS

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Joseph M. Sawyer, Ed.D.
Superintendent of Schools

James E. Cummings, Ed.D.
Assistant Superintendent

Liam T. Hurley
Director of Business Services

Thomas M. Kennedy
Director of Human Resources

April 29, 2011

Dear Town Meeting Members:

On behalf of the School Committee and the School Department, I present you with this budget request for Fiscal Year 2012. On April 27, the School Committee voted to recommend a School Department budget of \$47,139,676, which represents a level-funded appropriation, i.e., a 0% increase. This budget was also recommended by the Board of Selectmen on April 26, by the Finance Committee on April 28, and is supported by the Town Manager based on the resources available.

The School Department administration initially made a budget recommendation of \$48,545,211, which would have represented a 2.98% increase over the current level of appropriated funding. However, it became clear during the budget process that the combination of state aid and town revenue available would not be able to support this, and the recommendation was reduced to reflect level funding for the coming year.

The School Department began the budget process with four priorities:

- 1) maintaining current personnel and programming;
- 2) responding to ongoing mandates;
- 3) making strategic investments to mitigate long term cost drivers; and
- 4) preventing the further erosion of resources, especially textbooks, curriculum materials, and technology.

Fortunately, this level-funding budget recommendation is able to maintain personnel and programming while meeting the various mandates required of our school district in order to educate the approximately 6,000 students in our charge. This is accomplished through the use of a variety of cost mitigation measures, including the use of federal stimulus funding designated for preserving education jobs; preserving eligible funding from the current fiscal year through conservative fiscal management; leveraging alternative funding sources wherever possible; and seeking the most cost effective solutions to meet our mandates. For example, there is a minimal personnel increase to provide less costly mandated special education services compared to outsourcing, as well as to provide curriculum that is designed to minimize the loss of students to charter schools (and the accompanying loss of funding). It should also be noted that, in order to reach the level-funding target, the initial recommendations for investments in textbooks, curriculum materials, and technology were reduced, which will hinder the district's ability to restore appropriate levels of these resources. More details regarding the specifics of the budget recommendation can be found in the School Department packet that is also being sent to you.

I would like to thank the district administrative team of Mr. Liam Hurley, Director of Business Services; Dr. Jay Cummings, Assistant Superintendent; Mr. Thomas Kennedy, Director of Human Resources; Ms. Melissa Maguire, Director of Special Education; and Mr. Jonathan Green, Director of Technology, all of whom did outstanding work in preparing this budget. I am also grateful for assistance and support from

Mr. Daniel Morgado, Town Manager, as well as the continued interest and support that the Board of Selectmen and Finance Committee have shown in the School Department budget process. Finally, I thank the School Committee for their guidance and support as we have worked through the challenges presented by the current fiscal situation.

We look forward to answering your questions at Town Meeting, and respectfully request your support of the School Department budget.

Respectfully,

A handwritten signature in black ink, appearing to read "Joseph M. Sawyer". The signature is stylized with a large, sweeping initial "J" and a long, horizontal flourish extending to the left.

Joseph M. Sawyer

900 - SCHOOL DEPARTMENT - 51.30% of TOTAL

LINE ITEM NO.	CLASSIFICATION	SCHOOL	RECOMMENDED	APPROP.	EXPENDED		
		REQUEST 2012	FISCAL 2012	FISCAL 2011	FISCAL 2010	FISCAL 2009	
900-1	SALARIES - PROFES., -EXEC., -ADMIN.,	\$34,096,017		\$32,136,222	\$31,779,827	\$30,032,214	
900-2	SALARIES - SECR. AND CLERICAL	\$1,528,870		\$1,277,370	\$1,319,073	\$1,164,615	
900-3	SALARIES - ALL OTHER	\$1,158,071		\$1,149,852	\$1,353,667	\$3,869,363	
900-4	CONTRACTUAL SERVICES	\$1,138,821		\$987,991	\$1,034,589	\$1,115,308	
900-4G	TRANSPORTATION	\$3,067,017		\$2,930,720	\$2,963,133	\$3,170,692	
900-5	EDUC. SUPPLIES, EQUIPMENT, & TEXTS	\$681,587		\$900,211	\$882,453	\$1,266,522	
900-6	OTHER EXPENSES	\$298,225		\$312,545	\$316,545	\$316,025	
900-7	OUT OF STATE TRAVEL	\$0		\$0	\$0	\$0	
900-9	SEPARATELY IDENTIFIABLE APPROPRIATIONS						
900-9	TUITIONED OUT PUPILS	\$5,171,068		\$7,444,765	\$4,952,408	\$4,730,907	
900-9	SCHOOL LUNCH	\$0					
900-ST	SUB TOTAL 9	\$5,171,068		\$7,444,765	\$4,952,408	\$4,730,907	
900-T	TOTAL	\$47,139,676		\$47,139,676 *	\$44,601,695	\$45,665,646	

*Under the provisions of Proposition 2 1/2, the Finance Committee's recommendation for the School Department budget is based upon the total appropriation. The recommendation of the Finance Committee is subject to change as the Town's fiscal situation continues to develop.

OPERATING SUPPORT - 11.34% OF TOTAL

CLASSIFICATION	TOTAL RECOMMENDED FISCAL 2012	APPRO. FISCAL 2011	EXPENDED FISCAL 2010	EXPENDED FISCAL 2009
EMPLOYEE ASSISTANCE PROGRAM	\$4,000	\$4,000	\$3,980	\$3,980
GROUP HEALTH AND LIFE INSURANCE	\$7,675,000	\$7,155,000	\$6,973,058	\$4,298,024 *
MEDICARE	\$710,000	\$720,000	\$648,207	\$645,367
UNEMPLOYMENT COMPENSATION INSURANCE	\$250,000	\$258,000	\$139,565	\$122,876
RADIO MAINTENANCE	\$10,421	\$10,421	\$10,421	\$10,421
AMBULANCE CONTRACT	\$79,960	\$79,960	\$73,956	\$73,956
GASOLINE AND OIL	\$458,500	\$400,000	\$314,220	\$357,244
PRINTING AND POSTAGE	\$100,000	\$118,347	\$96,719	\$91,015
MEMORIAL DAY	\$3,205	\$3,205	\$3,205	\$2,385
GENERAL INSURANCE	\$625,000	\$610,000	\$570,726	\$578,732
MIS SUPPORT	\$500,000			
TELECOM & NETWORK EQUIPMENT	\$5,000	\$5,000	\$0	\$0
BILLS OF PRIOR YEAR	\$0	\$0	\$0	\$275
OPERATING SUPPORT TOTAL	\$10,421,086	\$9,363,933	\$8,834,057	\$6,184,275

* The actual amount expended for Group Health and Life Insurance in FY 2009 was \$6,282,137.

GRAND TOTAL ALL DEPARTMENT BUDGETS FOR FISCAL 2011 \$91,890,924 **

2011	BUDGET	\$90,754,633
2010	EXPENDED	\$85,434,298
2009	EXPENDED	\$84,497,291

** Does not include the amendment that will be proposed by the Personnel Board to fund adjustments in the various pay and classification schedules for the various municipal departments

ARTICLE 7

To see if the Town will vote to raise and appropriate or transfer from available funds in the Treasury a sum of money to operate the Municipal and Residential Solid Waste Collection, Processing and Disposal Services Enterprise, or to take any other action in relation thereto.

Motion: I move that the Town appropriate the sum of \$1,782,750.00 to operate the Municipal and Residential Solid Waste Collection, Processing and Disposal Services enterprise as follows:

Collection	\$1,143,400.00
Disposal	\$485,750.00
Expenses	\$153,600.00
	\$1,782,750.00

and that the \$1,782,750.00 be raised as follows:

From Department Receipts	\$885,000.00
From Retained Earnings	\$50,000.00
From Site Assessment (01-0510-10-571190)	\$50,000.00
From Tax Levy	\$797,750.00
	\$1,782,750.00

This article authorizes the budget to fund the Municipal and Residential Solid Waste Collection, Processing and Disposal Services enterprise for the fiscal year beginning July 1, 2011. Retained earnings as of July 1, 2010 were \$99,701.00.

Recommended by the Finance Committee.

ARTICLE 8

To see if the Town will vote to raise and appropriate or transfer from available funds in the Treasury such sums of money as may be deemed necessary to fund the costs associated with the adoption of an Omnibus Capital Budget for the fiscal period beginning July 1, 2011.

Motion: I move that the Town raise the sum of \$45,000.00 and transfer from Free Cash the sum of \$590,808.00, to fund the costs associated with the adoption of an Omnibus Capital Budget for the fiscal period beginning July 1, 2011 as follows:

Department	Item/Project	Amount	Funding Source	Explanation/Comment
Highway	Improvements to Public Ways	\$150,000.00	Free Cash	Annual appropriation for general street reconstruction and related expenses. Present balance on account is \$738,245.
	Trackless Tractor With Attachments	\$132,500.00	Free Cash	Replaces 1996 MTV Trackless Tractor (#28). 1996 machine to be used as backup.

	Radio Upgrades	\$15,000.00	Free Cash	To be used to fund radio upgrades as necessary to meet new FCC regulations.
	Dump Truck with Plow (4 x 4)	\$56,308.00	Free Cash	Replaces 1997 Chevrolet 400 Dump Truck (#29) with 92,740 miles.
Fire	Refurbish Engine #2 (1997)	\$102,000.00	Free Cash	Refurbish body, control systems rebuild engine and replace transmission.
Police	Replace Marked Cruiser	\$30,000.00	Free Cash	Replaces 2008 Ford Crown Victoria with 87,000 miles.
	Replace Marked Cruiser	\$30,000.00	Free Cash	Replaces 2008 Ford Crown Victoria with 89,000 miles.
	Replace Marked Cruiser	\$30,000.00	Free Cash	Replaces 2008 Ford Crown Victoria with 100,000 miles.
Parks	Dump Truck With Plow (4 x 4)	\$45,000.00	Free Cash	Replaces 1994 Ford 350 Dump Truck (#29) with 43,545 miles.
Water	Pickup (4 x 4) With Utility Body	\$45,000.00	Taxation (Water Fees)	Replaces 2004 Chevrolet Pickup (4 x 4) (#71) with 96,400 miles.
		\$635,808.00		

The above represents the Capital Budget for FY 2012 for all Town Departments that is the result of the review of the Fiscal Years 2012-2016 Capital Budget. Due to the current fiscal climate a number of projects submitted for funding in FY 2012 are not being presented for funding. The above, in addition to Articles 29, 30, 31, 32, 34, 35, 36, 37 & 38, represent the sum total of capital projects that the Finance Committee recommends for funding for FY 2012. Note that this proposed Capital Budget is subject to change based on the fiscal situation as it develops.

Recommended by the Finance Committee.

ARTICLE 9

To see if the Town will transfer a sum of money from the Sale of Cemetery Lots account to the Cemetery Department for the care, improvement, embellishment or enlargement of the Cemetery.

Motion: I move that the Town transfer the sum of \$18,000.00 from the Sale of Cemetery Lots account to the Cemetery Department for the care, improvement and embellishment or enlargement of the cemetery.

Annually the Town Meeting transfers funds from this account to offset the salary expenses associated with the operation of the cemetery.

Recommended by the Finance Committee.

ARTICLE 10

To see if the Town will raise and appropriate the necessary sum of money to pay departmental bills contracted in prior years.

Motion: I move that the Town raise the sum of \$1.00 to pay departmental bills contracted in a prior year.

There are no bills of prior year.

Not Recommended by the Finance Committee

ARTICLE 11

To hear and act upon the report of the Board of Selectmen in laying out and making public the following streets, in whole or in part, as shown on plans filed in the office of the Town Clerk, and authorize the Selectmen to acquire by eminent domain an easement therein for all the purposes of a Town way and all necessary easements.

STREET	SUBDIVISION
Fortune Boulevard	CenTech Park East
Holt Street	Federal Estates

Motion: I move that the Town accept the report of the Board of Selectmen in laying out and making public the following streets, in whole or in part, as shown on plans filed in the office of the Town Clerk.

STREET	SUBDIVISION
Fortune Boulevard	CenTech Park East
Holt Street	Federal Estates

These streets or portions of streets have been constructed to Town standards by developers. They are ready for acceptance as public way. Note, the list of streets may be reduced in number if the streets are not fully completed by Town Meeting.

Recommendation to be made at Town Meeting.

ARTICLE 12

To see of the Town will vote to reduce the bond amount authorized for general water system improvements under Article 34 of the May 17, 2006,

Annual Town Meeting, or to take any other action in relation thereto.

Motion: I move that the Town reduce the bond amount authorized for general water system improvements under Article 34 of the May 17, 2006, Annual Town Meeting from \$1,750,000.00 to \$700,000.00.

This authorization was to find water system improvements associated with Harrington Avenue Project. The project has been concluded and the entire authorized amount is not required.

Recommended by the Finance Committee.

ARTICLE 13

To see of the Town will vote to accept Chapter 32B, Section 20, which would allow for the establishment of a fund to offset future health insurance costs for retirees, or to take any other action in relation thereto.

Motion: I move that the Town accept the provisions of General Laws Chapter 32B, Section 20, which would allow for the establishment of a fund to offset future health insurance costs for retirees.

Adoption of this section will allow for funding to be aside to address the Town's unfunded health insurance obligation to retirees. The current unfunded obligation is \$89,913,036.

Recommended by the Finance Committee.

ARTICLE 14

To see if the Town will vote to authorize and empower the Board of Selectmen to file a petition, in substantially the following form, with the General Court:

Be it enacted, etc., as follows:

SECTION 1. Notwithstanding the provisions of any general or special law to the contrary, all positions in the Town of Shrewsbury, including the School Department, with the exception of Police Officers and Firefighters below the rank of Chief, shall not be subject to the provisions of Chapter Thirty-One of the General Laws.

SECTION 2. The provisions of section one shall not impair the civil service status of any person holding one of the said positions in the Town of Shrewsbury or its School Department on the effective date of this act.

SECTION 3. This act shall take effect upon its passage.

, or to take any other action in relation thereto.

Motion: I move the town authorize and empower the Board of Selectmen to file a petition, in substantially the following form, with the General Court:

Be it enacted, etc., as follows:

SECTION 1. Notwithstanding the provisions of any general or special law to the contrary, all positions in the Town of Shrewsbury, including the School Department, with the exception of Police Officers and Firefighters below the rank of Chief, shall not be subject to the provisions of Chapter Thirty-One of the General Laws.

SECTION 2. The provisions of section one shall not impair the civil service status of any person holding one of the said positions in the Town of Shrewsbury or its School Department on the effective date of this act.

SECTION 3. This act shall take effect upon its passage.

This home rule petition if enacted by the General Court will remove the town of Shrewsbury from the civil-service system for all new hires. Existing permanent civil service employees will retain their benefits under Chapter 31. This home rule petition does not affect police officers and firefighters below the rank of chief.

Recommended by the Finance Committee.

ARTICLE 15

To see if the Town will vote to amend Section VII(L) – Flood Plains: of the Zoning Bylaw of the Town of Shrewsbury, or to take any other action in relation thereto.

I move that the Town vote to amend the Zoning Bylaw, Section VII.L.1-- Floodplain as follows:

By Deleting:

1. Those areas found to be subject to seasonal or periodic flooding shall be defined as "special flood hazard areas" and are those areas delineated as Zone A or Zone A1-30 on maps entitled "Flood Insurance Rate Maps and Flood Boundary and Floodways Maps, Town of Shrewsbury, Massachusetts, Worcester County dated June 4, 1980". The maps as well as the accompanying Flood Insurance Study are incorporated herein by reference. The Flood Insurance Study and maps are on file with the Town Clerk, Engineering Department and Inspector of Buildings; and are hereby made part of this Bylaw by reference.

Replacing with:

1. The District includes all special flood hazard areas within the Town of Shrewsbury designated as Zone A and AE on the Worcester County Flood Insurance Rate Map (FIRM) issued by the Federal Emergency Management Agency (FEMA) for the administration of the National Flood Insurance Program. The map panels of the Worcester County FIRM that are wholly or partially within the Town of Shrewsbury are panel numbers 25027C0610E, 25027C0620E, 25027C0628E, 25027C0629E, 25027C0633E, 25027C0636E, 25027C0637E, 25027C0638E, 25027C0639E, 25027C0641E, 25027C0643E, 25027C0826E and 25027C0827E dated July 4, 2011. The exact boundaries of the District may be defined by the 100-year base flood elevations shown on the FIRM and further defined by the Worcester County Flood Insurance Study (FIS) report dated July 4, 2011. The FIRM and FIS report are incorporated herein by reference and are on file with the Town Clerk, Engineering Department and Inspector of Buildings.

By Deleting:

3. All development within a Zone A or A1-30 as shown on the Flood Insurance Rate maps shall be subject to the Massachusetts State Building Code relative to elevation or flood-proofing requirements.

Replacing With:

3. All development within a Zone A or A1-30 AE as shown on the Flood Insurance Rate maps shall be subject to the Massachusetts State Building Code relative to elevation or flood-proofing requirements.

By Deleting:

4. Within a floodway, as designated on the Worcester County Flood Insurance Rate Maps Flood Boundary and Floodway Map, all encroachments including fill, new construction, substantial improvements to existing structures and other development are prohibited unless certification by a registered professional engineer is provided by the applicant demonstrating that such encroachment shall not result in any increase in flood levels during the occurrence of a 100-year flood.

In any Zone A or Zone A1-30 which is situated along a watercourse that has not had a regulatory floodway designated, the best available federal, state, local or other floodway data shall be used to prohibit encroachments in a floodway which would result in any increase in flood levels within Shrewsbury during the occurrence of the base flood discharge. Base flood elevation data is required for any proposed subdivision or other development located within an unnumbered A Zone which consists of either more than 50 lots or is greater than 5 acres in area.

Replacing With:

4. Within a floodway, as designated on the Worcester County Flood Insurance Rate Maps Flood Boundary and Floodway Map, all encroachments including fill, new construction, substantial improvements to existing structures and other development are prohibited unless certification by a registered professional engineer is provided by the applicant demonstrating that such encroachment shall not result in any increase in flood levels during the occurrence of a 100-year flood.

In any Zone A or Zone A1-30 AE which is situated along a watercourse that has not had a regulatory floodway designated, the best available federal, state, local or other floodway data shall be used to prohibit encroachments in a floodway which would result in any increase in flood levels within Shrewsbury during the occurrence of the base flood discharge. Base flood elevation data is required for any proposed subdivision or other development located within an unnumbered A Zone which consists of either more than 50 lots or is greater than 5 acres in area.

And by Adding a New Subsection:

7. All subdivision proposals must be designed to assure that:

- a) such proposals minimize flood damage;
- b) all public utilities and facilities are located and constructed to minimize or eliminate flood damage; and
- c) adequate drainage is provided to reduce exposure to flood hazards.

This amendment to the Zoning By-Law will amend Section VIII(I) – Flood Plains in order to comply with the new FEMA floodplain maps that become effective in the Town of Shrewsbury on July 4, 2011. This amendment will also include a new subsection to require all subdivision proposals meet certain floodplain standards.

Recommended by the Finance Committee.

ARTICLE 16

To see if the Town will vote to amend Section VIII(C.) – Violations and Enforcement: of the Zoning Bylaw of the Town of Shrewsbury to provide for non-criminal disposition as set forth in Massachusetts General Laws Chapter 40, Section 21D, or to take any other action in relation thereto.

Motion: I move that the Town vote to amend the Zoning Bylaw by deleting Section VIII(C.) and inserting in place the following:

C. Penalty Non-Criminal Disposition

Any person violating any provision of the Zoning By-Law of the Town of Shrewsbury, the violation of which is subject to a specific penalty, may be penalized by a non-criminal disposition as provided in Massachusetts General Laws Chapter 40, Section 21D. When enforcing the provisions of this Zoning Bylaw by non-criminal complaint, the Inspector of Buildings shall issue fines. The penalty shall be zero (\$0) dollars for the first offense, fifty (\$50) dollars for the second offense, and one hundred (\$100) dollars for the third and subsequent offense(s). Each day on which a violation exists shall constitute as a separate offense.

- a. Before proceeding with non-criminal disposition of a zoning violation, the Building Inspector may give a written warning to an offender allowing the offender up to fifteen (15) calendar days to terminate the violation and repair any damage caused thereby.
- b. If the violation is not corrected within said fifteen (15) days, the Building Inspector shall give the offender a written notice to appear before the clerk of the district court at any time during office hours, not later than twenty-one (21) days after the date of such notice. If the offender desires to contest the violation alleged in the notice, they may avail of the procedure provided in MGL Chapter 40, Section 21D.
- c. Any person notified to appear before the clerk of the district court may mail to the Town Clerk together with the notice, the specific sum of money as penalty for violation of the Bylaw. Such payment shall if mailed, be made only by postal note, money order or check. Upon receipt of such notice, the Town Clerk shall forthwith notify the district court clerk of such payment and the receipt by the district court of such notification shall operate as a final disposition of the case.

This amendment to the Zoning By-law will amend Section VIII(C) – Violations and Enforcement to allow for the Building Inspector to issue a penalty to any person or entity not complying with the Shrewsbury Zoning Bylaw. The main purpose of this amendment is to bring sign and use violations into compliance.

Recommended by the Finance Committee.

ARTICLE 17

To see if the Town will vote to amend Section II - Definitions of the Zoning Bylaw of the Town of Shrewsbury by adding new definitions for “Non-profit uses”, “Office for physician, dentist, or other health care practitioner” and “Planned Residential Development”, or to take any other action in relation thereto.

Motion: I move that the Town vote to amend the Zoning Bylaw, Section II Definitions by adding the following new definitions in appropriate alphabetical order:

Non-profit uses: a nonresidential use designed, intended, or used by a charitable organization and operated for charitable purposes.

Office for physician, dentist, or other health care practitioner: a building or portion thereof designed, intended, or used as an office for an individual or group medical, dental, or other health care practice, but not including a hospital, clinic, ambulatory surgery center, or other facility that is subject to a determination of need and licensure by the Massachusetts Department of Health under G.L. c. 111.

Planned Residential Development: a development with mixed residential uses designed and arranged so as to reserve a majority of a site as permanently protected open space, subject to a special permit from the Planning Board.

This amendment to the Zoning By-law will add definitions to Section II for "non-profit uses", "office for physician, dentist, or other health care practitioner", and "Planned Residential Development". The term "non-profit uses" is currently used within the existing Zoning By-law but is not defined. The terms "office for physician, dentist, or other health care practitioner" and "Planned Residential Development" are proposed to be included within the Zoning By-law.

Recommended by the Finance Committee.

ARTICLE 18

To see if the Town will vote to amend Section VI – Use Regulations of the Zoning Bylaw of the Town of Shrewsbury by amending Table 1 – Use Regulation Schedule, or to take any other action in relation thereto.

Motion: I move that the Town vote to amend the Zoning Bylaw, Section VI – Use Regulations by amending Table 1 – Use Regulation Schedule as follows:

Part 1.

Add "Planned Residential Development in accordance with Section VII.Q" as a separate use after "Structures for dwelling units containing not more than eight (8) stories, provided that..."

Part 2.

Delete "Public and parochial schools, playgrounds, churches or parish houses" and replace with separate uses "Public and non-profit schools and accessory uses" and "Religious uses" as separate uses.

Part 3.

Add "Hospital, sanitarium, ambulatory surgery center, or outpatient medical clinic, including diagnostic laboratory as an accessory use" as a separate use under "Cemeteries."

Part 4.

Delete "Medical buildings, charitable institutions and non-profit research laboratories and accessory uses thereto" and replace with "Non-profit medical or science research laboratories and accessory uses thereto."

Part 5.

Add "Office for physician, dentist, or other health care practitioner" as a separate use under "Business or professional offices."

Part 6.

Delete "Apartment hotel or extended stay hotel" as it is listed in duplicate under "Hotel, motel."

This amendment to the Zoning By-law will revise, amend, omit and add several uses in Section VI – Use Regulations.

Recommended by the Finance Committee.

ARTICLE 19

To see if the Town will vote to amend the Zoning Bylaw of the Town of Shrewsbury in order to establish a Rural AA district, or to take any other action in relation thereto.

Motion: I move that the Town vote to amend the Zoning Bylaw in order to establish a Rural AA district by including the following language:

Part 1. Amend Section III.A, Establishment of Districts, by adding the following to the list of districts:

1a. Rural AA

Part 2. Amend Section VI.A, District Intent, by adding the following new paragraph :

L. The Rural AA District is intended as a residential district for detached single-family homes and open space, recreation, and conservation areas in addition to planned residential developments.

Part 3. Amend Section VI, Table I, by inserting a new column labeled Rur AA and denoting use regulations for the Rural AA district, as follows:

	Rur AA
Residential Uses	
One-family detached dwelling (28) (amended 3/24/03)	Y
Two-family dwelling (28)	N
Renting of rooms to not more than four (4) persons in an owner-occupied one-family detached dwelling.	N
Conversion of a one-family dwelling, existing at the time of the original adoption of this Section of the Bylaw, to a two-family dwelling, provided that the exterior appearance is not altered.(3)	N
In-law apartments	SP-PB
Continuing/Continuum Care Retirement Community subject to the following: (4)	N
Senior Housing, (28) (amended 5/22/02, 5/19/05)	SP-PB
MF-1 -- Multi-family garden-type apartments (5); (28)	N
MF-2 -- Multi-family townhouse-type structures (6) (28)	N
Structures for dwelling units containing not more than eight (8) stories, provided that: (7)	N
Planned Residential Development in accordance with Section VII(Q).	SP-PB
Agriculture, Conservation and Recreation Uses	
Conservation areas for water supply, plants and wildlife and dams necessary for achieving this purpose.	Y
Picnic areas, provided that there are adequate provisions for disposal of waste products and for parking. (3)	Y
Fields, pastures, woodlots, orchards, nurseries, greenhouses, farming and horticulture, including raising, harvesting, and storing crops, truck gardening, grazing and poultry raising, except commercial piggeries and fur farms, on parcels greater than (5) acres. (1)	Y
Fields, pastures, woodlots, orchards, nurseries, greenhouses, farming and horticulture, including raising, harvesting, and storing crops, truck gardening, grazing and poultry raising, except commercial piggeries and fur farms, on parcels less than five acres. (1)	Y

	Rur AA
On parcels less than five (5) acres, facilities for the display and sale or offering for sale by the owner or resident of the land of farm produce, provided that the major portion of the produce is raised on the premises, and provided that no stand for such sale exceeds two hundred (200) square feet in area, and provision is made for off-street parking in accord with Section VII D.	Y
Day camps, overnight camps and camp sites where tents are used for shelter. Buildings used in connection with the operation of these uses shall be subject to the same restrictions which apply to the location of farm buildings. (3)	SP-PB
Country clubs, provided that any buildings in connection therewith are located subject to the same conditions as apply to farm buildings. (3)	SP-PB
Recreation, including golf courses, ski runs, parks (but not an amusement park), boating, commercial or club fishing and hunting (where legally permitted), and any non-commercial open-air recreation use. Storage uses shall be located subject to the same provisions which apply to farm buildings. (3)	SP-PB
Veterinary hospitals, stables and kennels used for commercial purposes, raising or breeding animals for sale, and boarding animals subject to the same conditions applicable to the location of farm buildings and to the grazing of farm animals.	SP-PB
Institutional Uses	
Public and non-profit schools and accessory uses.	Y
Religious uses	Y
For-profit schools, nursery schools and kindergartens, and colleges with or without dormitory facilities, including dance and music studios, provided adequate off-street parking areas in accord with Section VII D are provided, there is no external change of appearance of any dwelling converted for such use, and that no activity is carried on which results in objectionable noise audible off the premises. (Ed. Note: This line combines § VI.B.2.b. and VI.C.2.a.).	Y
Museums (14)	SP-PB
Cemeteries	SP-PB
Hospital, sanitarium, ambulatory surgery center, or outpatient medical clinic, including diagnostic laboratory as an accessory use.	SP-PB
Nursing homes	SP-PB
Assisted living residence (20)	SP-PB
Non-profit medical or science research laboratories and accessory uses thereto.	N
Business Uses	
Retail store or service establishment, the principal activity of which shall be the offering of goods or services at retail within the building.	N
Gift shops and places for display or sale of handcrafts.	N
Business or professional offices	SP-PB
Office for physician, dentist, or other health care practitioner	SP-PB
Banks	N
Banking machines, where public access is only available from within a building and is operated in connection with other uses in the same building.	N
Banking machines, as stand-alone structures, or where public access is available via drive-up windows or from outside a building.(29) (amended 5/19/04)	N
Restaurants or other places for serving food within the structure.	N
Restaurants or other places for serving food not confined to service within the structure. (amended 5/19/04)	N
Membership clubs	N
Gasoline stations (9)	N
Gasoline Service Stations with Related Uses (9) (amended 3/24/03)	N
Garages and repair shops (9)	N
Salesrooms for Automobiles and Motor Cycles (amended 3/24/03)	N

	Rur AA
Salesroom for Agricultural, Construction, Large Recreation, Trucks and Boating Sales and Equipment (amended 3/24/03)	N
Hotel, motel (amended 5/22/08)	N
Apartment hotel or extended stay hotel (amended 5/22/08)	N
Lodging House (amended 5/22/08)	N
Bed and Breakfast (amended 11/13/01)	SP-PB
Funeral homes (29)	N
Mortuaries or crematories	N
Marinas	N
Bowling alleys	N
Auditoriums, athletic facilities, health clubs, and other places of amusement or public assembly where activities take place <i>inside</i> the building.	N
Auditoriums, skating rinks, clubs and other places of amusement or assembly where activities are conducted <i>outside</i> the structure.	N
Theaters	N
Passenger depots	N
Adult bookstore, adult motion picture theater, adult paraphernalia store, adult video store, or establishment which displays live nudity for its patrons (16) (30) (amended 5/19/04)	N
Body Art Establishment (amended 11/13/01)	N
Research and Industrial Uses	
Manufacturing enterprises (11)	N
Research laboratories and accessory uses thereto, including incidental assembly or testing	N
Photographic, medical, scientific and research laboratories	N
Basic and applied research and development in the pharmaceutical, biotechnology and biomedical field, production and product assembly, laboratory testing and bioprocessing, and related uses.	N
Basic and applied research and development in the electronic, computer, instrumentation, photonics, and communication field, production and product assembly, laboratory testing, and related uses. (amended 9/9/02, 3/24/03)	N
Contractors' yards and storage yards provided all materials and equipment are stored away from view from public ways or abutting properties.	N
Trucking terminals (amended 11/13/01, 3/24/03)	N
Warehousing and Distribution (amended 3/24/03)	N
Utility structures greater than two hundred (200) square feet (17)	N
Wireless Telecommunications Towers (18)	N
Wireless Communications Antenna (21) (amended 11/1/99)	N
Parcel distribution centers and wholesale distribution plants	N
Building materials salesrooms (12) (29)	N
Printing or publishing establishments, photo-graphic processing studios, medical or dental laboratories. (11) (12)	N
The construction or siting of hazardous waste facilities, as defined in M.G.L. Chapter 111, Section 150A and 310 CMR 16.00 and 19.00 See Section VI. C.	N
Health science educational facilities	N
Accessory Uses	
Accessory uses, including such normal accessory uses as private garages, storage sheds, tennis courts, swimming pools, cabanas for swimming pools, summer houses and a structure approved by Civil Defense authorities and designed for use by the inhabitants, employees or customers of the property to which it is accessory and used for shelter from natural disaster or war, and detached fireplaces. (Ed. Note: This line combines § VI.A.1.g. and VI.C.1.b.).	Y

	Rur AA
Overnight storage, parking, or garaging of commercial vehicles of more than 14,000 pounds gross vehicle weight. (19) (29)	N
The keeping of domestic animals, other than customary household pets, for the exclusive use of, or pleasure of residents.	SP-PB
Professional office or customary home occupation. (2), (3)	SP-PB
Restaurants, provided that their use is in connection with a permitted use and that adequate parking areas are provided, as required in Section VII D, and further provided that any such building be located subject to the same conditions as apply to farm buildings. (1), (3)	N
Cafeterias for employees and other normal accessory uses when contained in the same structure as a permitted use.	Y
Dwelling unit for a watchman or caretaker when contained in the same structure as a permitted use.	N
Accessory manufacturing	N
Heliport	N
Signs are permitted subject to the provisions of § VII. E.	

and further by inserting in Table I, footnote 20, the words Rural AA, followed by a comma, between the words Table II and relative to in the first sentence, such that the revised sentence shall read (change shown in italics):

Notwithstanding the maximum and minimum conditions set forth in Section VII, Table II, relative to *Rural AA*, Rural A, Rural B, Residence A, Residence B-1 and Residence B-2 Districts, a lot developed exclusively for assisted living within these zoning districts shall have a lot coverage of not more than twenty percent (20%) of its lot area and shall maintain at least fifty percent (50%) of its lot area as open space.

Part 4. Amend Section VII, Table II, by inserting a new row labeled Rural AA and denoting dimensional and density regulations for the Rural AA district, as follows:

DISTRICT	Lot Area(10) Sq. Ft.	Lot (1) Frontage	Front(2) Yard	Side(3) Yard	Rear Yard	Add'l Area Per(5) Dwelling Unit	Open Space Percent of Lot Area	Lot Coverage Percent	Height Feet	Number Stories
One Family All Other Uses	45,000	150	50	30	50	--		15	35 ^{(16),(17)}	2 1/2 ⁽¹⁶⁾
	45,000 ⁽¹⁵⁾	150	50	30	50	--	25	40	40 ^{(16),(17)}	3 ⁽¹⁶⁾

Part 5. In Section VII, Table II by adding the following new footnotes:

- (15) The minimum tract size for a Continuing Care Retirement Center, Country Club, or Day or Overnight Camp shall be five (5) acres, and each such tract shall have a minimum of one hundred (100) feet of frontage.
- (16) Building height shall be determined in accordance with Section VII(A).
- (17) When more than one principal building is located on a lot in the Rural AA district, no building shall be closer than its height to any other building except in a Planned Residential Development, where building setbacks shall be in accordance with Section VII(Q).

Part 6. Amend Section VII.B(6) by inserting the words Rural AA in the first sentence, followed by a comma, between the words In and Rural A, such that the revised sentence shall read (change shown in italics):

In *Rural AA*, Rural A, Rural B, and Residential A, B-1 and B-2 districts no lot shall be less than fifty (50) feet in width to a depth of one hundred (100) feet from the front lot line of the street along which the required frontage exists

Part 7. Amend Section VII.B(7) by inserting the words Rural AA, followed by a comma, in the first sentence between the words In and Rural A, such that the revised sentence shall read (change shown in italics):

In *Rural AA*, Rural A, Rural B, and Residential A, B-1 and B-2 districts, a minimum frontage of fifty (50) feet may be permitted, provided that:

and further in VII.B(7)(1) in the third sentence between the words the and Rural A, such that the revised sentence shall read (change shown in italics):

For those lots located in the *Rural AA*, Rural A, Rural B and Residence A Districts, seventy-five percent (75%) of the minimum lot area required for zoning compliance or 45,000 square feet, shall be upland

Part 8. Amend Section VII by adding a new subsection Q, as follows:

Q. PLANNED RESIDENTIAL DEVELOPMENT.

1. **Purposes and Intent.** The purpose of Planned Residential Development (PRD) is to encourage creatively designed residential development that maximizes the amount of land reserved for open space, wildlife habitat, passive recreation, and agricultural, horticultural, and forestry uses.
2. **Applicability.** The Planning Board may grant a special permit for a PRD in the Rural AA district subject to the provisions of this Section Q.
3. **Use Regulations.**
 - a. **Residential Uses.** A PRD may contain any of the following residential uses, provided that no single residential use type shall comprise more than 60 percent of the total number of units in the PRD. The maximum number of bedrooms in any unit in a PRD shall be two, except that up to 25 percent of the total number of units in a PRD may be three-bedroom units if approved by the Planning Board.
 - 1) Detached dwellings
 - 2) Duplexes
 - 3) Townhouses, with not more than five (5) units per building
 - 4) Multi-family garden-style units, with not more than twelve (12) units per building
 - 5) Accessory uses subordinate and customarily incidental to the above-listed residential uses, such as but not limited to a community center and other amenities for residents of the PRD
 - b. **Nonresidential Uses.** A PRD may contain any of the following nonresidential uses, provided that not more than 5 percent of the total gross floor area in the PRD shall be used for nonresidential purposes.
 - 1) Professional office
 - 2) Retail not exceeding 1,200 sq. ft. of floor area, only in a PRD with more than 100 units and only in a building with other nonresidential uses

c. Conservation, recreation, or agricultural uses.

4. Density and Dimensional Regulations.

1. The minimum tract size for a PRD shall be ten (10) acres.
2. The maximum number of dwelling units shall be determined as follows:

Step 1. Calculate Net Acreage	Step 2. Estimate "by right" development potential	Step 3. Apply PRD incentive to estimated "by right" potential:
<p>Net acreage = gross site acreage <i>minus</i> 10% of the gross site acreage to account for roads and infrastructure; <i>minus</i> 50% percent of the acreage with slopes of 20% or greater; <i>minus</i> 75% percent of the land subject to easements or restrictions prohibiting development, lakes, ponds, streams, vernal pools, 100 year floodplains as most recently delineated by FEMA, and wetlands as defined in G.L. c. 131, § 40, as delineated by a wetlands specialist and approved by the Shrewsbury Conservation Commission; <i>minus</i> 100% of the land in Zone I and A around public water supplies.</p>	<p>Divide net acreage by the minimum lot area in the Rural AA district:</p> <p style="text-align: center;"><u>Net acreage</u> 45,000</p>	<p>Maximum PRD density = By-right units x <u>1.5</u></p> <p>Example: if the estimated "by right" development potential is 20 lots, the maximum PRD density is 30 dwelling units, of which not more than 60 percent shall be detached cottages, duplexes, townhouse units, or multi-family garden-style units, and the remaining 40 percent may be any combination of the other three residential use types.</p>

3. The minimum lot area, minimum lot frontage, minimum open space, and maximum lot coverage requirements in Section VII, Table II shall not apply to lots in a PRD.
4. For interior lots in a PRD, the minimum setback from any property line shall be ten (10) feet, and no principal building within the PRD shall be closer than twenty (20) feet to any other principal building. When a PRD lot abuts a lot with an existing single-family dwelling, the minimum setback shall be fifty (50) feet.
5. All other requirements in Section VII, Table II shall apply to lots and structures in a PRD.

5. Open Space Requirement.

- a. Minimum Requirement. At least 60 percent of the land in a PRD shall be preserved as permanent open space. The applicant may propose to set aside a greater percentage of the site as open space in exchange for additional dwelling units, and the Planning Board may approve the same subject to any conditions it seems appropriate. All land to be protected must be shown on the approved plans for the PRD, and all such land shall be subject to the same requirements that apply to the minimum open space required under this section.
- b. Shape and Location. The preserved open space shall be contiguous to the greatest extent practicable. Where the protection of conservation areas will be achieved best with pockets of unconnected open space, the applicant shall attempt to create connections between resources areas by providing trails or vegetated corridors. Open space will be considered contiguous if it is separated by a shared driveway, roadway, or an accessory amenity (such as a barn, paved pathway or trail, or shed for the storage of recreational equipment).

- c. **Permitted Uses of Open Space.** The open space in a PRD shall be kept perpetually in an open state, preserved for the purposes set forth herein and maintained in a manner to ensure its suitability for its intended purposes. Proposed use(s) of the open space consistent with this section shall be specified in the application.
- 1) The open space shall be used for wildlife habitat and conservation and the following additional purposes: historic preservation, outdoor education, passive recreation, aquifer protection, agriculture, horticulture, forestry, or a combination of these uses, and shall be served by suitable access for such purposes.
 - 2) Subject to approval by the Planning Board, up to 10% of the open space may be altered and used for active recreation purposes such as playing fields or community gardens.
 - 3) The Planning Board may authorize up to 5% of the open space to be paved or built upon, preferably using permeable pavement and other means of retaining natural hydrology, for structures accessory to the use or uses of such open space, e.g., farm structures, parking to support public access for passive recreation, or bike paths, as long as the conservation values of the open space are not compromised.
 - 4) Stormwater management systems consistent with Low Impact Development (LID) that serve the PRD may be located within a portion of the open space, not to exceed 15%. Conventional surface systems, such as detention or retention ponds, shall not qualify toward the minimum open space required, but treated stormwater from such systems may be discharged into the open space.
- d. **Ownership.** The open space shall be owned by:
- 1) The Shrewsbury Conservation Commission;
 - 2) A non-profit organization, the principal purpose of which is the conservation of open space for any of the purposes set forth herein;
 - 3) A private owner for agricultural, horticultural, forestry or any other purpose not inconsistent with the conservation restriction; or
 - 4) A homeowners association (HOA) as defined in herein owned jointly or in common by the owners of lots or units within the project. Under this option, the requirements of Section Q(6) shall apply.
- e. **Restriction Required.**
- 1) Any land set aside as open space shall be protected in perpetuity under Article 97 of the Constitution of the Commonwealth of Massachusetts or a perpetual restriction under G.L. c. 184, § 32. Unless conveyed to the Shrewsbury Conservation Commission, the required open space shall be subject to a permanent conservation or agricultural preservation restriction that meets the standards of the Massachusetts Executive Office of Environmental Affairs, Division of Conservation Services, or Department of Agricultural Resources in accordance with G.L. c. 184, § 31, approved by the Planning Board and Board of Selectmen, and held by the Town of Shrewsbury, the Commonwealth of Massachusetts, or a non-profit conservation organization qualified to hold conservation restrictions under G.L. c. 184, § 31. Any proposed open space that does not qualify for inclusion in a conservation restriction or agricultural preservation restriction or that is rejected from inclusion in these programs by the Commonwealth of Massachusetts shall be subject to a restrictive covenant under G.L. c. 184, §§ 26-30, which shall be approved by the Planning Board and Board of Selectmen and enforceable by the Town of Shrewsbury.

- 2) The restriction shall specify the permitted uses of the restricted land, and shall permit public access or access by residents of the development to the protected land.
- 3) Any restriction or other legal document necessary to conserve open space in perpetuity as required herein shall be recorded before lots are released or building permits are issued, whichever comes first.

6. Homeowners Association.

- a. Each PRD shall have a Homeowners Association (HOA), which shall be responsible for maintenance of roadways, stormwater management systems, utilities, shared or common wastewater disposal facilities, and any open space conveyed to the HOA. The HOA must be created and recorded before final approval of the PRD, comply with all applicable provisions of state law, and pass with conveyance of the lots or units in perpetuity. Each individual deed, and the deed, trust, or articles of incorporation, shall include language designed to effect these provisions.
 - b. Membership must be mandatory for each property owner, who must be required by recorded covenants and restrictions to pay fees to the HOA for taxes, insurance, and maintenance of common open space, private roads, and other common facilities.
 - c. The HOA shall be responsible in perpetuity for liability insurance, property taxes, the maintenance of recreational and other facilities, private roads, and any shared driveways.
 - d. Property owners must pay their pro rata share of the costs in subsection (c) above, and the assessment levied by the HOA must be able to become a lien on the property.
 - e. The HOA must be able to adjust the assessment to meet changing needs.
 - f. The applicant shall make a conditional offer of dedication to the Town, binding upon the HOA for all open space to be conveyed to the HOA. Such offer may be accepted by the Town at the discretion of the Board of Selectmen, upon the failure of the HOA to take title to the open space from the applicant or other current owner, upon dissolution of the association at any future time, or upon failure of the HOA to fulfill its maintenance obligations hereunder or to pay its real property taxes.
 - g. Ownership shall be structured in such a manner that real property taxing authorities may satisfy property tax claims against the open space lands by proceeding against individual owners in the HOA and the dwelling units they each own.
 - h. The Planning Board shall find that the HOA documents satisfy the conditions in subsections (a) through (g) above, and such other conditions as the Planning Board deems necessary.
7. Maintenance. Ongoing maintenance standards shall be established as a condition of development approval to ensure that utilities are properly maintained and the open space land is not used for storage or dumping of refuse, junk, or other offensive or hazardous materials. Such standards shall be enforceable by the Town against any owner in the PRD, including an HOA. If the Board of Selectmen finds that the maintenance provisions are being violated to the extent that the condition of the utilities or the open land constitutes a public nuisance, it may, upon thirty (30) days written notice to the owner, enter the premises for necessary maintenance, and the cost of such maintenance by the Town shall be assessed ratably against the landowner or, in the case of an HOA, the owners of properties within the development, and shall, if unpaid, become a property tax lien on such property or properties.

8. Procedures and Submission Requirements.

- a. The special permit procedures for a PRD shall be in accordance with G.L. c. 40A, § 9, and Section IX(C) of this Bylaw.

- b. Application for a PRD special permit shall be made in accordance with the Planning Board's rules and regulations and shall include a site plan that conforms to Section VII(F) of this Bylaw and the Planning Board's site plan submission requirements.
 - c. The special permit application shall include, in addition to the Planning Board's usual submission requirements:
 - 1) A conservation analysis of the site proposed for a PRD. The conservation analysis shall identify and delineate primary conservation areas, such as wetlands, riverfront areas, and floodplains regulated by state or federal law. Development shall be prohibited within primary conservation areas. The analysis shall also identify secondary conservation areas, including unprotected elements of the natural landscape such as steep slopes, mature woodlands, prime farmland, meadows, wildlife habitats, and cultural features such as historic and archaeological sites and scenic views. Land outside the primary and secondary conservation areas identified in the analysis shall be the potentially developable area of the site. It shall be the applicant's burden to demonstrate that the proposed locations of buildings and roads are within the potentially developable area of the site.
 - 2) Plans, data, analysis, narrative submissions, proposed HOA documents, and other information sufficient to demonstrate to the Planning Board's satisfaction that the PRD complies with the Design Standards in Section Q(9).
 - d. The Planning Board, in consultation with the Conservation Commission shall study the conservation analysis, may conduct field visits, and shall formally determine which land should be preserved and where development may be located. The Planning Board's special permit decision shall contain findings supporting this determination.
 - e. No later than ninety (90) days from the date of the public hearing, the Planning Board shall take final action on the PRD special permit application. The Planning Board may approve, approve with any conditions it deems appropriate, or deny the special permit.
 - f. The Planning Board shall not approve any PRD special permit application that lacks sufficient information to make conservation findings, that deviates from the requirements of this section, or that does not preserve land that the Planning Board determines should be preserved from development as a result of the conservation analysis and findings.
 - g. A subdivision is not required for a PRD, but a PRD that involves a subdivision shall be submitted to the Planning Board in accordance with the Shrewsbury Subdivision Regulations.
9. **PRD Design Standards.** The following standards shall apply to all PRDs and govern the design and development process:
- a. **Disturbed Areas.** To maximize the amount and contiguity of preserved open space, every effort shall be made to minimize and concentrate the amount of disturbed area, i.e., any land not left in its natural vegetated state, by minimizing tree and soil removal. Grade changes shall be in keeping with the general appearance of the neighboring developed areas. The orientation of individual building sites shall be such as to maintain maximum natural topography and cover. Topography, tree cover, surface water buffers, and natural drainage ways shall be treated as fixed determinants of road and lot configuration rather than as malleable elements that can be changed to follow a preferred development scheme.
 - b. **Ways.** Streets shall be located and designed in such a manner as to maintain and preserve natural topography, significant landmarks, and trees; to minimize cut and fill; and to preserve and enhance views and vistas on or off the subject parcel. The Planning Board may modify the applicable road

construction requirements for new roads within a PRD as provided in the Shrewsbury Subdivision Regulations if it finds that such modifications will be consistent with the purposes of this Section.

- c. Aesthetics. Development shall be related harmoniously to the terrain and the use, scale, and architecture of existing buildings in the vicinity that have functional or visual relationship to the proposed buildings. All open space (landscaped and usable) shall be designed to add to the visual amenities of the area by maximizing its visibility for persons passing the site or overlooking it from nearby properties.
- d. Cultural Resources. The removal or disruption of historic, traditional, or significant uses, structures, or architectural elements shall be minimized insofar as practicable, whether these exist on the site or on adjacent properties.
- e. Landscaping. The PRD shall be enhanced and complemented by a coordinated approach to landscape design, including landscaping of structures, parking areas, driveways, and pedestrian facilities. The landscaping plan shall incorporate key features of the site, such as mature trees, stone walls, rocks, and other natural elements, and stress simplicity in form. Further, the landscaping plan shall emphasize the use of native plant materials and landscape elements that require low maintenance, are resistant to insect infestations, drought, disease, roadside salt, urban conditions, and auto emissions, and are suitable for growing conditions in Shrewsbury. Attention shall be given to integrating buildings into the landscape through techniques such as masses or drifts that emphasize colors and texture in order to soften edges, especially around larger buildings. Landscaping shall be coordinated with the location of underground and above ground utilities and light fixtures.
- f. Low-Impact Development Techniques. The use of Low Impact Development techniques, i.e., practices that limit off-site stormwater runoff (both peak and non-peak flows) to levels substantially similar to natural hydrology by emphasizing decentralized management practices and the protection of on-site natural features, is required. Drainage design shall be in accordance with the most recent edition of the Massachusetts Stormwater Management Policy standards.
- g. Hard Stormwater Management Facilities. All structural surface stormwater management facilities shall be accompanied by a conceptual landscape plan.
- h. Utilities. Each dwelling unit in the PRD shall be provided with access, drainage, and utilities that are functionally equivalent to the requirements set under the Shrewsbury Subdivision Regulations.
- i. On-site Pedestrian and Bicycle Circulation. Walkways, trails and bicycle paths shall be provided to link residences with recreation facilities (including parkland and open space) and adjacent land uses where appropriate.

This amendment to the Zoning By-law will establish a Rural AA zoning district and amend other sections of the Zoning By-law to provide for uses, dimensional requirements and use regulations associated with the proposed district. The amendment includes adding a new Section in the Zoning Bylaw, Section VII.Q Planned Residential Development which is allowed by Special Permit in the Rural AA district.

Recommended by the Finance Committee.

ARTICLE 20

To see if the Town will vote to amend Section VII(K.) – Inclusionary Housing of the Zoning Bylaw of the Town of Shrewsbury to provide for the Rural AA district , or to take any other action in relation thereto.

Motion: I move that the Town vote to amend the Zoning Bylaw in order to amend Section VII(K) of the Shrewsbury Zoning Bylaw, as follows:

Part 1. In Section VII(K)(2), insert the words Rural AA before Rural A, such that the revised sentence shall read, in part, as follows (change shown in italics):

...lots for residential use in the following zoning districts: *Rural AA*, Rural A,...

Part 2. In Section VII(K)(5)(a)(1), add the words Rural AA between the words the and Rural A, such that the revised sentence shall read, in part, as follows (change shown in italics):

In the *Rural AA*, Rural A, Rural B, Residence A and Residence B-1 Districts, the following are permitted uses...

Part 3. In Section VII(K)(5)(d)(1), add the words Rural AA between the words the and Rural A, such that the revised sentence shall read, in part, as follows (change shown in italics):

In the *Rural AA*, Rural A, Rural B, and Residence A Districts...

Part 4. In Section VII(K)(7)(a)(1), add the words Rural AA in the third sentence between the words the and Rural A, such that the revised sentence shall read, in part, as follows (change shown in italics):

For lots located in the *Rural AA*, Rural A, Rural B or Residence A District...

Part 4. Amend Table K-A by adding a new row and inserting the following information under each column:

	Minimum Lot Area	Minimum Frontage	Front	Side ⁽²⁾	Rear	Add'l Area Per Unit ⁽³⁾	Open Space % Lot Area	Lot Coverage
Rural AA								
Single-Family	45,000	150	50	30	50	---	---	15%
Two-Family⁽⁴⁾	45,000	150	50	30	50	---	---	15%

This amendment to the Zoning B-law will amend Section VII(K) – Inclusionary Housing to provide for guidelines associated with providing inclusionary housing within the Rural AA zoning district.

Recommended by the Finance Committee.

ARTICLE 21

To see if the Town will vote to amend the Zoning Bylaw of the Town of Shrewsbury in order to establish a Limited Commercial-Business district, or to take any other action in relation thereto.

Motion: I move that the Town vote to amend the Zoning Bylaw in order to establish a Limited Commercial-Business district by including the following language:

Part 1. Amend Section III.A, Establishment of Districts, by adding the following to the list of districts:

9a. Limited Commercial Business

Part 2. Amend Section IV(B)(2) by inserting the words Limited Commercial-Business District between the words Commercial-Business and Limited Industrial Districts, such that the beginning of the revised sentence shall read (change shown in italics):

In the Limited Business, Commercial-Business, *Limited Commercial-Business*, and Limited Industrial Districts...

Part 3. Amend Section VI.A, District Intent, by adding the following new paragraph :

M. The Limited Commercial-Business (LCB) district is intended to provide goods and services for residents, transients and/or tourists as well as office uses.

Part 4. Amend Section VI, Table I, by inserting a new column labeled LCB and denoting use regulations for the Limited Commercial-Business district, as follows:

	LCB
Residential Uses	
One-family detached dwelling (28) (amended 3/24/03)	N
Two-family dwelling (28)	N
Renting of rooms to not more than four (4) persons in an owner-occupied one-family detached dwelling.	N
Conversion of a one-family dwelling, existing at the time of the original adoption of this Section of the Bylaw, to a two-family dwelling, provided that the exterior appearance is not altered.(3)	N
In-law apartments	N
Continuing/Continuum Care Retirement Community subject to the following: (4)	N
Senior Housing. (28) (amended 5/22/02, 5/19/05)	SP
MF-1 -- Multi-family garden-type apartments (5); (28)	N
MF-2 -- Multi-family townhouse-type structures (6) (28)	N
Structures for dwelling units containing not more than eight (8) stories, provided that: (7)	N
Planned Residential Development in accordance with Section VII(Q).	N
Agriculture, Conservation and Recreation Uses	
Conservation areas for water supply, plants and wildlife and dams necessary for achieving this purpose.	Y
Picnic areas, provided that there are adequate provisions for disposal of waste products and for parking. (3)	Y
Fields, pastures, woodlots, orchards, nurseries, greenhouses, farming and horticulture, including raising, harvesting, and storing crops, truck gardening, grazing and poultry raising, except commercial piggeries and fur farms, on parcels greater than (5) acres. (1)	Y
Fields, pastures, woodlots, orchards, nurseries, greenhouses, farming and horticulture, including raising, harvesting, and storing crops, truck gardening, grazing and poultry raising, except commercial piggeries and fur farms, on parcels less than five acres. (1)	Y
On parcels less than five (5) acres, facilities for the display and sale or offering for sale by the owner or resident of the land of farm produce, provided that the major portion of the produce is raised on the premises, and provided that no stand for such sale exceeds two hundred (200) square feet in area, and provision is made for off-street parking in accord with Section VII D.	Y
Day camps, overnight camps and camp sites where tents are used for shelter. Buildings used in connection with the operation of these uses shall be subject to the same restrictions which apply to the location of farm buildings. (3)	N

	LCB
Country clubs, provided that any buildings in connection therewith are located subject to the same conditions as apply to farm buildings. (3)	N
Recreation, including golf courses, ski runs, parks (but not an amusement park), boating, commercial or club fishing and hunting (where legally permitted), and any non-commercial open-air recreation use. Storage uses shall be located subject to the same provisions which apply to farm buildings. (3)	Y
Veterinary hospitals, stables and kennels used for commercial purposes, raising or breeding animals for sale, and boarding animals subject to the same conditions applicable to the location of farm buildings and to the grazing of farm animals.	Y
Institutional Uses	
<i>Public and non-profit schools and accessory uses.</i>	Y
<i>Religious uses</i>	Y
For-profit schools, nursery schools and kindergartens, and colleges with or without dormitory facilities, including dance and music studios, provided adequate off-street parking areas in accord with Section VII D are provided, there is no external change of appearance of any dwelling converted for such use, and that no activity is carried on which results in objectionable noise audible off the premises. (Ed. Note: This line combines § VI.B.2.b. and VI.C.2.a.)	Y
Museums (14)	Y
Cemeteries	N
<i>Hospital, sanitarium, ambulatory surgery center, or outpatient medical clinic, including diagnostic laboratory as an accessory use.</i>	SP-PB
Nursing homes	Y
Assisted living residence (20)	Y
Non-profit medical or science research laboratories and accessory uses thereto.	Y
Business Uses	
Retail store or service establishment, the principal activity of which shall be the offering of goods or services at retail within the building.	Y
Gift shops and places for display or sale of handcrafts.	Y
Business or professional offices	Y
<i>Office for physician, dentist, or other health care practitioner</i>	Y
Banks	Y
Banking machines, where public access is only available from within a building and is operated in connection with other uses in the same building.	Y
Banking machines, as stand-alone structures, or where public access is available via drive-up windows or from outside a building.(29) (amended 5/19/04)	SP
Restaurants or other places for serving food within the structure.	SP
Restaurants or other places for serving food not confined to service within the structure. (amended 5/19/04)	N
Membership clubs	Y
Gasoline stations (9)	N
Gasoline Service Stations with Related Uses (9) (amended 3/24/03)	N
Garages and repair shops (9)	N
Salesrooms for Automobiles and Motor Cycles (amended 3/24/03)	N
Salesroom for Agricultural, Construction, Large Recreation, Trucks and Boating Sales and Equipment (amended 3/24/03)	N
Hotel, motel (amended 5/22/08)	SP
Apartment hotel or extended stay hotel (amended 5/22/08)	N
Lodging House (amended 5/22/08)	N
Bed and Breakfast (amended 11/13/01)	SP
Funeral homes (29)	SP
Mortuaries or crematories	SP
Marinas	N

	LCB
Bowling alleys	N
Auditoriums, athletic facilities, health clubs, and other places of amusement or public assembly where activities take place <i>inside</i> the building.	SP
Auditoriums, skating rinks, clubs and other places of amusement or assembly where activities are conducted <i>outside</i> the structure.	SP
Theaters	SP
Passenger depots	SP
Adult bookstore, adult motion picture theater, adult paraphernalia store, adult video store, or establishment which displays live nudity for its patrons (16) (30) (amended 5/19/04)	N
Body Art Establishment (amended 11/13/01)	N
Research and Industrial Uses	
Manufacturing enterprises (11)	N
Research laboratories and accessory uses thereto, including incidental assembly or testing	N
Photographic, medical, scientific and research laboratories	N
Basic and applied research and development in the pharmaceutical, biotechnology and biomedical field, production and product assembly, laboratory testing and bioprocessing, and related uses.	N
Basic and applied research and development in the electronic, computer, instrumentation, photonics, and communication field, production and product assembly, laboratory testing, and related uses. (amended 9/9/02, 3/24/03)	N
Contractors' yards and storage yards provided all materials and equipment are stored away from view from public ways or abutting properties.	N
Trucking terminals (amended 11/13/01, 3/24/03)	N
Warehousing and Distribution (amended 3/24/03)	SP
Utility structures greater than two hundred (200) square feet (17).	SP
Wireless Telecommunications Towers (18)	SP
Wireless Communications Antenna (21) (amended 11/1/99)	SP
Parcel distribution centers and wholesale distribution plants	SP
Building materials salesrooms (12) (29)	N
Printing or publishing establishments, photo-graphic processing studios, medical or dental laboratories. (11) (12)	Y
The construction or siting of hazardous waste facilities, as defined in M.G.L. Chapter 111, Section 150A and 310 CMR 16.00 and 19.00 See Section VI. C.	N
<i>Health science educational facilities</i>	N
Accessory Uses	
Accessory uses, including such normal accessory uses as private garages, storage sheds, tennis courts, swimming pools, cabanas for swimming pools, summer houses and a structure approved by Civil Defense authorities and designed for use by the inhabitants, employees or customers of the property to which it is accessory and used for shelter from natural disaster or war, and detached fireplaces. (Ed. Note: This line combines § VI.A.1.g. and VI.C.1.b.).	Y
Overnight storage, parking, or garaging of commercial vehicles of more than 14,000 pounds gross vehicle weight. (19) (29)	SP
The keeping of domestic animals, other than customary household pets, for the exclusive use of, or pleasure of residents.	N
Professional office or customary home occupation. (2), (3)	Y
Restaurants, provided that their use is in connection with a permitted use and that adequate parking areas are provided, as required in Section VII D, and further provided that any such building be located subject to the same conditions as apply to farm buildings. (1), (3)	SP

	LCB
Cafeterias for employees and other normal accessory uses when contained in the same structure as a permitted use.	Y
Dwelling unit for a watchman or caretaker when contained in the same structure as a permitted use.	N
Accessory manufacturing	N
Heliport	N
Signs are permitted subject to the provisions of § VII. E.	Y

Part 5. Amend Section VII, Table II, by inserting a new row labeled Limited Commercial- Business and denoting dimensional and density regulations for the Limited Commercial-Business district, as follows:

DISTRICT	Lot Area(10) Sq. Ft.	Lot (1) Frontage	Front(2) Yard	Side(3) Yard	Rear Yard	Add'l Area Per(5) Dwelling Unit	Open Space Percent of Lot Area	Lot Coverage Percent	Height Feet	Number Stories
Limited Commercial Business										
All Uses ⁽⁶⁾	40,000	150	40 ⁽¹⁵⁾	15*	25 ⁽⁷⁾⁽¹⁴⁾	--	20	50	40 ⁽¹³⁾	3 ⁽¹³⁾

* except 100 when abutting a Residential District

Part 6. Amend Section VII.B(5) by inserting the words Limited Commercial-Business, followed by a comma, between the words Commercial-Business and Limited Industrial Districts, such that the revised sentence shall read (change shown in italics):

When more than one (1) main structure is built upon a single lot in the Multi-Family Residential, Apartment, Limited Business, Commercial-Business, *Limited Commercial-Business*, or Limited Industrial Districts, they shall be separated by a distance of at least 20 feet.

Part 7. Amend Section VII.E(3) by inserting the words Limited Commercial-Business, followed by a comma, between the words Commercial-Business and Limited Industrial Districts, such that the revised sentence shall read (change shown in italics):

Additional signs are permitted in the Commercial-Business, *Limited Commercial-Business*, and Limited Industrial Districts, as follows:

Part 8. Amend Section VII.F(1)(b) by inserting the words Limited Commercial-Business, followed by a comma, between the words Commercial-Business and Limited Industrial Districts, such that the revised sentence shall read (change shown in italics):

All structures, off-street parking and loading areas permitted in Multi-Family Residential, Apartment, Limited Business, Commercial-Business, *Limited Commercial-Business*, or Limited Industrial Districts.

This amendment to the Zoning By-law will establish a Limited Commercial-Business zoning district and amend other sections of the Zoning By-law to provide for uses, dimensional requirements and use regulations associated with the proposed district.

Recommended by the Finance Committee.

ARTICLE 22

To see if the Town will vote to amend the Shrewsbury Zoning Map in order to change the existing Residence A, Residence B-1 and Commercial-Business districts south of Route 9 and east and west of Lake Street to Rural AA and Limited Commercial-Business, as shown on a map entitled "Proposed Zoning Change Glavin Property – Lake Street" dated February 14, 2011, said map on file in the Town Clerk's Office, Richard D. Carney Municipal Office Building, or to take any other action in relation thereto.

Motion: I move that the Town vote to amend the Zoning Map in order to establish a Rural AA by doing the following:

Amend the Shrewsbury Zoning Map in order to change the existing Residence A, Residence B-1 and Commercial-Business districts south of Route 9 and east and west of Lake Street to Rural AA and Limited Commercial-Business, as shown on a map entitled "Proposed Zoning Change Glavin Property – Lake Street" dated February 14, 2011, said map on file in the Town Clerk's Office, Richard D. Carney Municipal Office Building.

This amendment to the Zoning Map will establish the Rural AA and Limited Commercial-Business districts within an area of land located in the Town of Shrewsbury located off Lake Street, south of Boston Turnpike (Route 9).

Recommended by the Finance Committee.

ARTICLE 23

To see if the Town will vote to amend the Shrewsbury Zoning Map in order to change the existing Rural B and Commercial-Business districts to Limited Commercial-Business as shown on a map entitled "Proposed Zoning Change Route 290-Main Street" dated March 4, 2011, said map on file in the Town Clerk's Office, Richard D. Carney Municipal Office Building, or to take any other action in relation thereto.

Motion: I move that the Town vote to amend the Shrewsbury Zoning Map in order to change the existing Rural B and Commercial-Business districts to Limited Commercial-Business as shown on a map entitled "Proposed Zoning Change Route 290-Main Street" dated April 8, 2011, said map on file in the Town Clerk's Office, Richard D. Carney Municipal Office Building.

This amendment to the Zoning Map will establish the Limited Commercial-Business district within an area of land located in the Town of Shrewsbury located off West Main Street and North Quinsigamond Avenue.

Recommended by the Finance Committee.

ARTICLE 24

To see if the Town of Shrewsbury will grant an easement to Metso Automation USA, Inc. for access and signage purposes over the parcel of land owned by the Town of Shrewsbury as shown on a plan entitled "Proposed Easements Main St. & Bowditch Dr. in Shrewsbury, Massachusetts" dated February 28, 2011 Sheet 2 of 2, and prepared by Guerriere and Halnon, Inc. on file with the office of the Town Clerk.

Motion: I move that the Town grant an easement to Metso Automation USA, Inc. for access and signage purposes over that portion of a parcel of land owned by the Town of Shrewsbury as shown as "Access and Signage Easement" on a plan entitled "Proposed Easements Main St. & Bowditch Dr. in Shrewsbury, Massachusetts" dated February 28, 2011 Sheet 2 of 2, and prepared by Guerriere and Halnon, Inc. on file in the Town Clerk's office, Richard D. Carney, Municipal Office Building.

An existing driveway to the Metso Automation Facility is located on the Town's land and signage will assist visitors to locate the building from West Main Street.

Recommended by the Finance Committee.

ARTICLE 25

To see if the Town of Shrewsbury will abandon and discontinue that portion of Bowditch Drive as shown on a plan entitled "Proposed Easements Main St. & Bowditch Dr. in Shrewsbury, Massachusetts" dated February 28, 2011 Sheet 1 of 2, and prepared by Guerriere and Halnon, Inc. on file with the office of the Town Clerk.

Motion: I move that the Town abandon and discontinue that portion of Bowditch Drive as shown as "Area to be Discontinued and Abandoned" on a plan entitled "Proposed Easements Main St. & Bowditch Dr. in Shrewsbury, Massachusetts" dated February 28, 2011 Sheet 1 of 2, and prepared by Guerriere and Halnon, Inc. on file in the Town Clerk's office, Richard D. Carney, Municipal Office Building.

The discontinuance and abandonment will assist Metso Automation USA, Inc. to construct a significant expansion to the commercial facility at 42 Bowditch Drive.

Recommended by the Finance Committee.

ARTICLE 26

To see if the Town of Shrewsbury will accept an easement for the purposes of utility connections to be granted by Metso Automation USA, Inc. which such easement is over and upon the parcel owned by Metso Automation USA, Inc. and shown on the plan entitled "Proposed Easements Main St. & Bowditch Dr. in Shrewsbury, Massachusetts" dated February 28, 2011 Sheet 1 of 2, and prepared by Guerriere and Halnon, Inc. on file with the office of the Town Clerk.

Motion: I move the Town accept an easement for the purposes of access and utility connections to be granted by Metso Automation USA, Inc. which such easement is over and upon the parcel owned by Metso Automation USA, Inc. and shown as: (i) "Proposed 15' wide "Utility Easement"; and (ii) "50' Wide Access Easement" both on the plan entitled "Proposed Easements Main St. & Bowditch Dr. in Shrewsbury, Massachusetts" dated February 28, 2011 Sheet 1 of 2, and prepared by Guerriere and Halnon, Inc. on file with the office of the Town Clerk.

The easement has been requested by the Shrewsbury Engineering Department to facilitate the possible future expansion of the Town's water system and access to abutting land.

Recommended by the Finance Committee.

ARTICLE 27

To see if the Town of Shrewsbury will accept an easement for roadway and vehicular travel purposes to be granted by Metso Automation USA, Inc. over the parcel owned by Metso Automation USA, Inc. as shown on the plan entitled "Proposed Easements Main St. & Bowditch Dr. in Shrewsbury, Massachusetts" dated February 28, 2011 Sheet 1 of 2, and prepared by Guerriere and Halnon, Inc. on file with the office of the Town Clerk.

Motion: I move that the Town accept an easement for roadway and vehicular travel purposes to be granted by Metso Automation USA, Inc. over the parcel owned by Metso Automation USA, Inc. as shown on the plan entitled "Proposed Easements Main St. & Bowditch Dr. in Shrewsbury, Massachusetts" dated February 28, 2011 Sheet 1 of 2, and prepared by Guerriere and Halnon, Inc. on file with the office of the Town Clerk.

The easement will allow the relocation of the turnaround area at the end of Bowditch Drive and provide for the appropriate location of an expansion of the Metso facility.

Recommended by the Finance Committee.

ARTICLE 28

To see if the Town will vote to amend Article 7 Contract Procedure of the General bylaws of the Town of Shrewsbury, or to take any other action in relation thereto.

Motion: I move that the Town amend Article 7 Contract Procedure of the General bylaws of the Town of Shrewsbury by deleting Article 7 in its entirety and inserting in place the following:

ARTICLE 7 CONTRACT PROCEDURE

The procurement of all supplies and services shall be conducted in accordance with General Laws Chapter 30B.

The procurement of supplies and services is regulated through General Laws Chapter 30. This change will align the Town's procurement by-law with State law.

Recommended by the Finance Committee.

ARTICLE 29

To see if the Town will appropriate a sum of money to fund improvements to the Browning Road Sewer Pump Station and related appurtenances and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose, or take any other action in relation thereto.

Motion: I move that town transfer the sum of \$450,000.00 from the sewer surplus account to fund improvements to the Browning Road Sewer Pump Station and related appurtenances and authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose.

This project is a continuation of the program whereby the Sewer Department is systematically upgrading the various sewer lift stations. The balance in the sewer surplus account is \$7,639,724.00.

Recommended by the Finance Committee.

ARTICLE 30

To see if the Town will appropriate a sum of money for construction, reconstruction, and other improvements of main drains, surface drains, common sewers, sub-drains, connections and related appurtenances associated with the sewer trunk line extending easterly from Grafton Street to the former sewer treatment facility located on the Shrewsbury and Northborough town line including engineering and all other related professional fees and expenses associated with the design of this project and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not

used, or otherwise, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct, reconstruct or make other improvements to said main drains, surface drains, common sewers, sub-drains, connections and related appurtenances, acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954, as amended, or take any other action in relation thereto.

Motion: I move that the Town vote to appropriate the sum of \$3,500,000.00 to fund the construction, reconstruction, and other improvements of main drains, surface drains, common sewers, sub-drains, connections and related appurtenances associated with the sewer trunk line extending easterly from Grafton Street to the former sewer treatment facility located on the Shrewsbury and Northborough town line including engineering and all other related professional fees and expenses associated with this project and to fund all related expenses for the project, and to meet said appropriation the Town Treasurer, with the approval of the Board of Selectmen is authorized to borrow said sum under M.G.L. Chapter 44, or any other enabling authority; to further authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct, reconstruct or make other improvements to said main drains, surface drains, common sewers, sub-drains, connections and related appurtenances, acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954, as amended.

This is the second of what will be three requests for funding to upgrade the existing sewer trunk line. The total cost for all three phase is estimated at \$6.5 Million.

Recommended by the Finance Committee.

ARTICLE 31

To see if the Town will appropriate a sum of money for construction, reconstruction, and other improvements of main drains, surface drains,

common sewers, sub-drains, connections and related appurtenances associated with a sewer line located in the Boston Turnpike and North and South Quinsigamond Avenue area including engineering and all other related professional fees and expenses associated with the design of this project and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct, reconstruct or make other improvements to said main drains, surface drains, common sewers, sub-drains, connections and related appurtenances, acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954, as amended, or take any other action in relation thereto.

Motion: I move the Town transfer the sum of \$150,000.00 from the Sewer Construction Account to fund the construction, reconstruction, and other improvements of main drains, surface drains, common sewers, sub-drains, connections and related appurtenances associated with a sewer line located in the Boston Turnpike and North and South Quinsigamond Avenue area including engineering and all other related professional fees and expenses associated with the design of this project and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct, reconstruct or make other improvements to said main drains, surface drains, common sewers, sub-drains, connections and related appurtenances, acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954, as amended.

The project involves replacement and/or improvement of a sewer line and related appurtenances that is within the limits of work of the Kenneth F. Burns Memorial Bridge Replacement Project. The balance in the Sewer Construction Account is \$774,189.00.

ARTICLE 32

To see if the Town will appropriate a sum of money to fund an infiltration and inflow program for the sewer system which includes testing, engineering, design, permitting, construction, reconstruction, and other improvements of main drains, surface drains, common sewers, sub-drains, connections and related appurtenances and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose, and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct, reconstruct or make other improvements to said main drains, surface drains, common sewers, sub-drains, connections and related appurtenances, acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954, as amended, or take any other action in relation thereto.

Motion: I move that the Town transfer the sum of \$500,000.00 from the Sewer Surplus Account to fund an infiltration and inflow program for the sewer system which includes testing, engineering, design, permitting, construction, reconstruction, and other improvements of main drains, surface drains, common sewers, sub-drains, connections and related appurtenances and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose, and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct, reconstruct or make other improvements to said main drains, surface drains, common sewers, sub-drains, connections and related appurtenances, acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954, as amended.

This project is a continuation of an ongoing infiltration and inflow program being conducted throughout the collection system. The balance in the sewer surplus account is \$7,639,724.00.

Recommendation to be made at Town Meeting.

ARTICLE 33

To see if the Town will vote to raise and appropriate or transfer from available funds in the Treasury a sum of money to fund costs associated with a storm water management program, or take any other action in relation thereto.

Motion: I move that the Town vote to raise the sum of \$25,000.00 to fund costs associated with a storm water management program.

This is the second of what will become a series of significant appropriations to fund costs associated with meeting the Federal Government's latest mandate. There is no estimate for untimely how much this will cost.

Recommended by the Finance Committee.

ARTICLE 34

To see if the Town will appropriate a sum of money to develop additional water sources in the form of bedrock wells including pumps, buildings, related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and costs associated with acquiring land or easements which may be necessary for such water system improvements, and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Selectmen, acting for and on behalf of the Town to acquire land or easements in connection herewith, or take any other action in relation thereto.

Motion: I move that the Town raise the sum of \$200,000.00 to fund the development of additional water sources in the form of bedrock wells including pumps, buildings, related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and costs associated with acquiring land or easements which may be necessary for such water system improvements, and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Selectmen, acting for and

on behalf of the Town to acquire land or easements in connection herewith.

This is a continuation of a project which involves the development of bedrock wells in the Concord River Basin.

Recommended by the Finance Committee.

ARTICLE 35

To see if the Town will appropriate a sum of money to fund a water meter replacement program with all related appurtenances and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, or take any other action in relation thereto.

Motion: I move that the Town raise the sum of \$250,000.00 to fund a water meter replacement program with all related appurtenances.

This is to fund a more aggressive meter replacement program initially involving commercial and industrial accounts but funding will be used for residential meter replacements as necessary.

Recommended by the Finance Committee.

ARTICLE 36

To see if the Town will appropriate a sum of money for construction, reconstruction, and other improvements of a water main, connections and related appurtenances associated with a water line located in the Boston Turnpike and North and South Quinsigamond Avenue area including engineering and all other related professional fees and expenses associated with the design of this project and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Selectmen to acquire land or easements in connection therewith, or to take any other action in relation thereto.

Motion: I move that the Town vote to raise the sum of \$150,000.00 for the construction, reconstruction, and other improvements of a water main, connections and related appurtenances associated with a water line located in the Boston Turnpike and North and South Quinsigamond Avenue area including engineering and all other related professional fees and expenses associated with the design of this project and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Selectmen to acquire land or easements in connection therewith.

The project involves replacement and/or improvement of a water line and related appurtenances that is within the limits of work of the Kenneth F. Burns Burns Memorial Bridge Replacement Project.

Recommended by the Finance Committee.

ARTICLE 37

To see if the Town will vote to raise and appropriate or transfer from available funds in the Treasury a sum of money for the improvement of the water system including extension, relocation and relaying of water mains and replacement or improvement of water system appurtenances, buildings and equipment and authorize the Board of

Selectmen to acquire land or easements in connection therewith, or to take any other action in relation thereto.

Motion: I move that the Town raise the sum of \$487,500.00 to be added to the Water System Improvements Account for the improvement of the water system including extension, relocation and relaying of water mains and replacement or improvement of water system appurtenances, buildings and equipment and authorize the Board of Selectmen to acquire land or easements in connection therewith.

This article will add a sum to the existing Water System Improvements Account with a current balance of \$2,925,715.00. The value is based on an estimate of water revenue to be generated in FY 2012 less

operation, maintenance and capital cost so that all water revenue is used for water supply purposes.

Recommended by the Finance Committee.

ARTICLE 38

To see if the Town will vote to raise and appropriate or transfer from available funds in the Treasury a sum of money for the repair and improvement of the Newton Pond Dam and related appurtenances to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Selectmen to acquire land or easements in connection therewith, or to take any other action in relation thereto.

Motion: I move that the Town vote to raise the sum of \$200,000.00 to fund the repair and improvement of the Newton Pond Dam and related appurtenances, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Selectmen to acquire land or easements in connection therewith.

This dam structure is in disrepair and must be brought up to a correct standard. \$235,923.00 is already on account for this work.

Recommended by the Finance Committee.

ARTICLE 39

To see if the Town will authorize the use of a revolving fund for the operation and maintenance of the Donahue Rowing Center under the provisions of Chapter 44, Section 53E 1/2 of the General Laws.

Motion: I move that a revolving fund be established under the provisions of Chapter 44, Section 53E 1/2 of the General Laws for the operation and maintenance of the Donahue Rowing Center. All receipts for the use of this facility and those received by the Town during prior fiscal years shall be credited to the fund. Expenditures shall be made by the Park and Cemetery Commission upon approval by the Town Manager. Expenditures for Fiscal 2012 shall not exceed \$200,000.00.

This article allows the use of Rowing Center receipts for operating and capital costs. The value of expenditures for FY 2010 was \$45,925.78.

Recommended by the Finance Committee.

ARTICLE 40

To see if the Town will authorize the use of a revolving fund for the operation and maintenance of a bus operated by the Council on Aging under the provisions of Chapter 44, Section 53E 1/2 of the General Laws.

Motion: I move that a revolving fund be established under the provisions of Chapter 44, Section 53E 1/2 of the General Laws for the operation and maintenance of the bus operated by the Council on Aging. All receipts paid to the Council on Aging by users of the bus and those received by the Town during prior fiscal years shall be credited to the fund. Expenditures shall be made by the Council on Aging upon approval by the Town Manager. Expenditures for Fiscal 2012 shall not exceed \$75,000.00.

This article allows the use of bus receipts for operating costs associated with the third bus. The value of expenditures for FY 2010 was \$15,367.73.

Recommended by the Finance Committee.

ARTICLE 41

To see if the Town will vote to raise and appropriate a sum of money for counseling and educational services to families.

Motion: I move that the Town raise the sum of \$72,000.00 for counseling and educational services to families.

These funds are used to purchase counseling and education services under contract with Shrewsbury Community Services. The amount of the Fiscal Year 2011 appropriation is \$72,000.00.

Recommended by the Finance Committee.

ARTICLE 42

To see if the Town will vote to authorize the Board of Selectmen to acquire by gift under such terms and conditions deemed appropriate a parcel of land situated on Norwood Avenue as shown on the Assessor's Map 23, Lot 237, or to take any other action in relation thereto.

Motion: To be made at Town Meeting.

Recommendation to be made at Town Meeting.

ARTICLE 43

To see if the Town will accept a sum of money from the Municipal Light Department CATV division and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for the fiscal period beginning July 1, 2011.

Motion: I move that the Town accept a sum of \$723,720.00 from the Municipal Light Department CATV division and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2012.

This payment is increased for Fiscal Years 2012 and 2013 by the sum of \$30,000 resulting from a recent amendment to the CATV License Agreement. In Fiscal Year 2014 the additional sum will cease.

Recommended by the Finance Committee.

ARTICLE 44

To see if the Town will accept a sum of money received from the Municipal Light Department in lieu of taxes, and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for the fiscal period beginning July 1, 2011.

Motion: I move that the Town accept a sum of \$150,384.00 from the Municipal Light Department in lieu of taxes, and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2012.

Recommended by the Finance Committee.

ARTICLE 45

To see if the Town will transfer from available funds in the treasury a sum of money and appropriate said sum for the use of the Board of Assessors in fixing the tax rate for the fiscal period beginning July 1, 2011.

Motion: I move that the Town transfer the sum of \$500,000.00 from Free Cash and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2012.

Recommended by the Finance Committee.

And you are directed to serve this Warrant by posting an attested copy thereof at the Municipal Office Building on Maple Avenue and at the Post Office on Boston Turnpike (Rte. 9) in said Shrewsbury seven days at least before the time of holding said meeting. Fail not and make due return on this Warrant with your doing thereon to the Town Clerk of Shrewsbury before the meeting aforesaid.

Given under our hands this 7th day of March, 2011.

MEMORIE

[Signature]

[Signature]

[Signature]

[Signature]
BOARD OF SELECTMEN

Worcester, ss Shrewsbury, Massachusetts

This is to certify that I have served the foregoing Warrant by posting an attested copy thereof at the Municipal Office Building on Maple Avenue and at the Post Office on Boston Turnpike (Rte. 9), in said Shrewsbury, as therein directed, seven days before the time of holding said meeting.

[Signature]

Constable 3-15-11
8:30 AM

TRANSFERS FROM RESERVE FUND

July 1, 2009 - June 30, 2010

GENERAL GOVERNMENT

Town Manager

01012303	510080	Sick Leave Plan II	1,735.94
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Finance Committee

01013102	510020	S & W - Part Time	125.00
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Accounting

01013501	510080	Sick Leave Plan II	1,578.10
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01013502	510080	Sick Leave Plan II	1,569.13
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Assessors

01014101	510080	Sick Leave Plan II	302.03
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01014102	510080	Sick Leave Plan II	661.22
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01014109	520240	RE/Pers Prop Discovery	2,400.00
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Treasurers

01014501	510080	Sick Leave Plan II	1,578.10
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01014502	510080	Sick Leave Plan II	1,732.57
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01014504	520130	Professional Services	7,400.00
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Information Services

01015501	510080	Sick Leave Plan II	1,735.94
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Town Clerk

01016202	510030	S & W - Temporary	9,113.00
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01016203	510030	S & W - Temporary	6,000.00
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01016202	510090	Overtime	987.00
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01016204	520130	Professional Services	6,017.00
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01016204	540220	Office Supplies	540.00
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Public Buildings

01019203	510080	Sick Leave Plan II	3,394.40
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PUBLIC SAFETY

Police Department

01021001	510080	Sick Leave Plan II	1,910.40
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01021002	510080	Sick Leave Plan II	2,313.85
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01021003	510080	Sick Leave Plan II	3,622.05
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Fire Department

01022001	510080	Sick Leave Plan II	1,828.13
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01022004	570200	Clothing & Uniforms	5,000.00
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Building Inspector

01024101	510080	Sick Leave Plan II	1,735.94
01024103	510020	S & W - Part Time	468.89

PUBLIC WORKS**Town Engineer**

01041103	510080	Sick Leave Plan II	3,340.46
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Highway Department

01042101	510080	Sick Leave Plan II	1,578.10
01042102	510080	Sick Leave Plan II	1,408.97
01042103	510080	Sick Leave Plan II	872.80

Water Department

01045001	510080	Sick Leave Plan II	1,735.94
01045003	510080	Sick Leave Plan II	698.24
01045009	510080	Sick Leave Plan II	1,195.20

Cemetery

01049103	510080	Sick Leave Plan II	655.32
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HUMAN SERVICES**Council of Aging**

01054101	510080	Sick Leave Plan II	1,428.41
01054102	510080	Sick Leave Plan II	633.49

Veterans

01054304	570130	OpEx Veterans Benefits	65,000.00
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CULTURE AND RECREATION**Library**

01061002	510080	Sick Leave Plan II	2,153.58
01061004	520130	Professional Services	15,000.00

Parks & Recreation

01065001	510080	Sick Leave Plan II	1,420.29
01065003	510080	Sick Leave Plan II	671.36

Total: 161,540.85

The town established a fund for deposits of all income derived from investment of the proceeds of bonds and notes issued for school construction projects. All amounts shall be applied solely to the payment of debt service associated with a school building project or projects for which bonds or notes have been authorized or both authorized and issued. This fund was established August, 2000. The balance of the fund, in the amount of \$205,468.50 was authorized 05/17/2010 in Article #7 at Annual Town Meeting to be transferred to apply towards Debt and Interest payments. The transfer was completed 09/30/2010.

Carolyn J. Marcotte, Town Treasurer

Report Date: 04/19/2011

SOME COMMON TOWN FINANCE TERMS

APPROPRIATION

An amount of money voted to be spent for specific purposes.

ARTICLES

Each of the numbered items of business in the Warrant is called an Article. Articles for a town meeting are submitted to the selectmen by boards, departments, and by citizens of Shrewsbury. All Articles must be voted upon; none can be withdrawn from the Warrant.

CERRY SHEET

The cherry colored form received each year from the state listing the town's State Aid and county and state charge against the town.

FISCAL YEAR

July 1st through June 30th and normally designated by the year in which it ends.

FREE CASH - AVAILABLE FUNDS

Surplus revenue less all uncollected taxes from prior years. A source for funds at special town meetings, special projects or lowering the tax rate. Actual amount is determined at the close of each fiscal year. Free Cash should be thought of as being the town's "Savings Account"

GENERAL FUND

The fund into which the general (not-earmarked) revenues of the town are deposited and from which money is appropriated to pay the general expenses of the municipality.

LOCAL RECEIPTS

Money collected by the town departments for Automobile Excise taxes, licenses issued by the clerk's office, Parks and Recreation activities, etc.

OVERLAY

The amount raised by the Assessors in excess of appropriations and other charges to cover abatements granted and avoiding fractions.

OVERLAY SURPLUS

The accumulated amount of the not used overlay for various years which may be used for extraordinary or unforeseen purposes or voted into the Reserve Fund.

OVERRIDE

A referendum question on the ballot in a general election which allows a town to assess taxes in excess of the allowable 2 ½ % yearly increased allowed by law. Override questions must specify the purpose of the override and require a majority vote for approval.

RESERVE FUND

A fund to provide for extraordinary or unforeseen expenditures. A sum may be appropriated at the Annual Town Meeting not to exceed 5% of the tax levy of the preceding year.

SPECIAL EDUCATION (SPED)

Special Education is a program that serves students who have disabilities that impair learning. The town is partially reimbursed through Chapter 70 based on availability of funds and through recently enacted circuit breaker legislation.

SURPLUS REVENUE

The amount by which cash, accounts receivable and other assets exceed liabilities and reserve (a bookkeeping item not be confused with Available Funds.) Actual amount is determined at the close of each fiscal year.

TAX LEVY

The revenue a community can raise through real estate and personal taxes. This is limited by Proposition 2 ½ but can be increased by an override.

TRANSFER

The authorization to use an appropriation for a different purpose or from the Reserve Fund for extraordinary or unforeseen expenditures.

WARRANT

The list of items, known as Articles, to be considered at the town meeting is called the Town Warrant. The only business that may be considered is that listed in the Town Warrant.